HUUUGE Play Together. A Global Success **Story in Gaming** Q1 2021 Results & Outlook

May 2021

VISION

To transform mobile gaming into a massively social experience

MISSION

Empower billions of people to play together

OPPORTUNITY

To partner with the highest potential game creators and studios globally

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Today's presenters



Anton Gauffin CEO (Founder)



Elad Kushnir C00



Grzegorz Kania CFO





Tal Shoham CMO



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Q1 2021 Summary



Another quarter of record high revenue and continued improvement in KPI's, while also investing in growth



IPO geared us in additional cash for Build&Buy strategy and we now have USD 176m net cash as of Q1 2021



Traffic Puzzle acquisition proves our publishing arm is a source for low risk M&A's



+26% YoY revenue growth in Q1 2021

+1.5pp Core franchises monthly conversion

> +26% ARPPU core franchises



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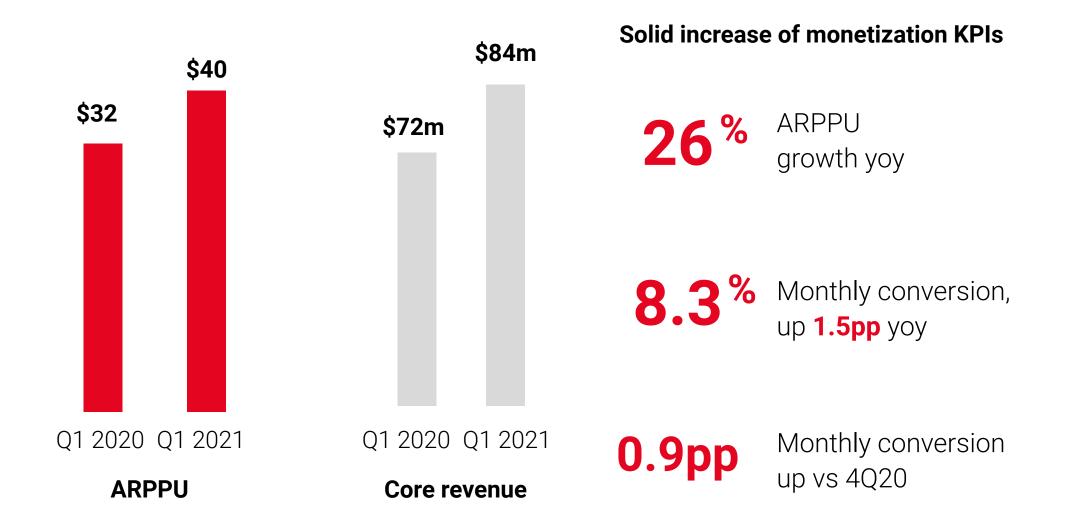


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Core franchises

Continued consistent improvement of our core franchise KPI's

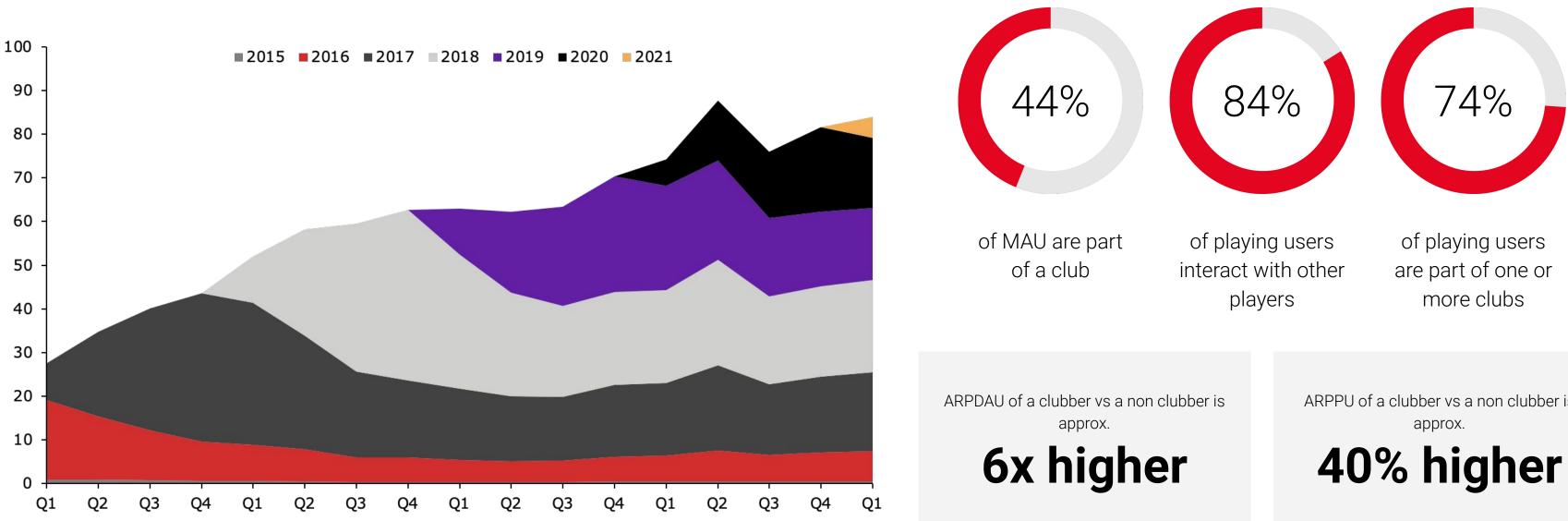


- Record high quarterly revenue in core franchises driven by optimized live operations calendar and pricing strategies.
- Strong content roadmap which allowed us to release 6 new slot machines in both Huuuge Casino and Billionaire Casino during Q1.
- Robust product roadmap which drove high engagement and retention from both our core user base on new players
- Record high revenue generated in March 21



The Evergreen Nature of Our Games





Huuuge Casino and Billionaire Casino



Truly social - driving monetization to best in class KPI's

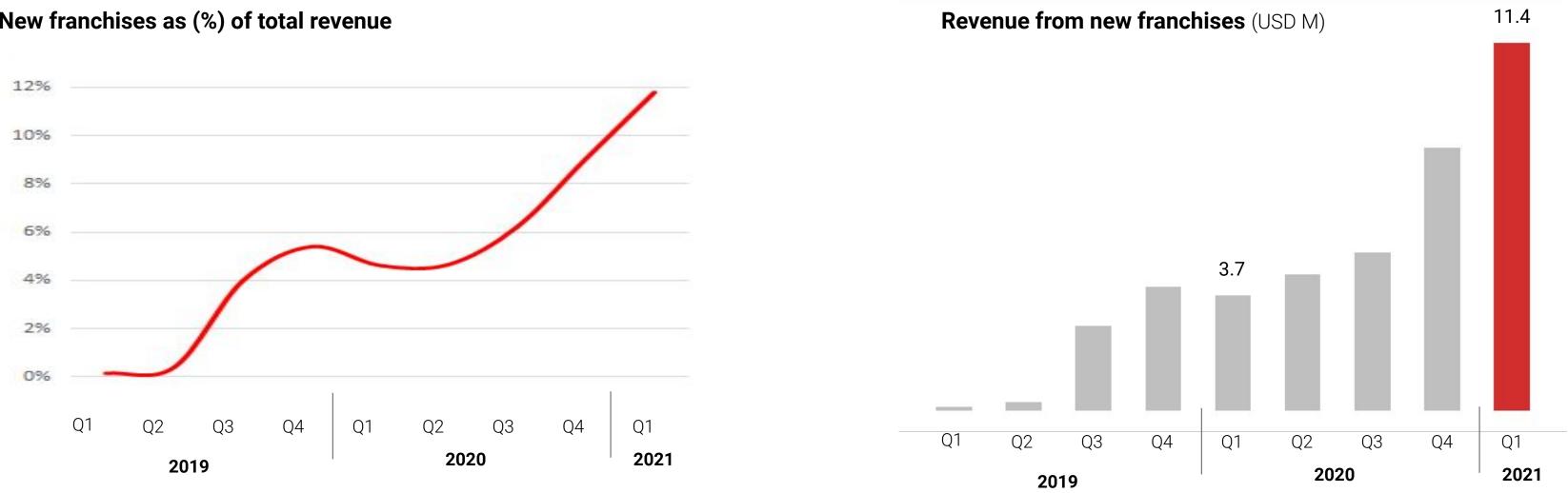
ARPPU of a clubber vs a non clubber is



New franchises

Accelerating growth resulting in increased revenue diversification

New franchises as (%) of total revenue



12% New franchises as % of total revenue Q1 2021

2.1x

Number of daily paying users (DPU) in new franchises yoy

3.1x

Revenue new franchises growth in Q1 2021

- record high 4th quarter in a row

Traffic Puzzle Acquisition A Unique, High-Growth Match-3 Game

Puzzle game category is one of the largest, most established and lucrative segments of mobile gaming worth **\$10.6 billions**.

Since publishing the game in March 2019, the game has been the highest growth product in the Huuuge portfolio, with exceptional monetization KPIs.

After a year of discussions, management has successfully acquired the Traffic Puzzle assets for **\$38.9 millions.**

¹ Q1 2021 vs. Q1 2020, Gross Revenue growth



Transaction Rationale

Financial

Diversification

Growth

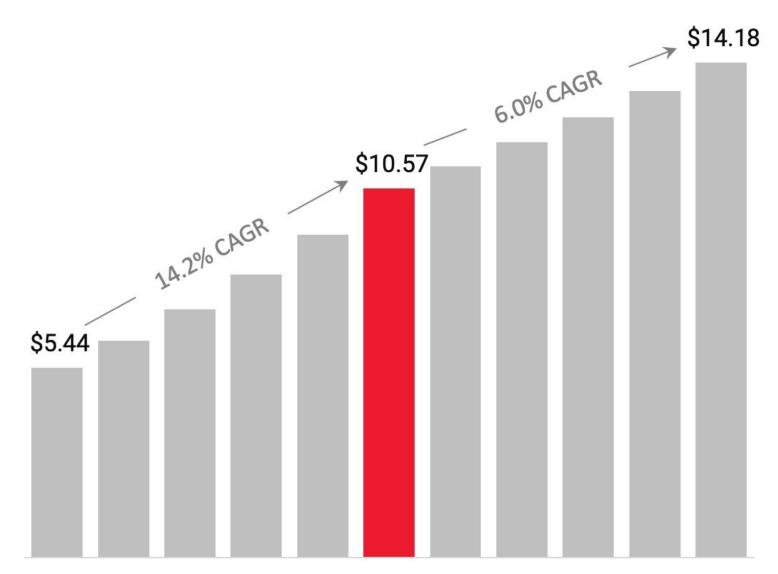
Traffic Puzzle is our third back-bone product, and first cornerstone in the casual game category

Reinforced

Traffic Puzzle is Huuuge's fastest-growing product, with monthly revenue that has more than tripled since early 2020.

We believe that we are still very far from the revenue potential of the game.

New Market Tapping a Puzzle Games is one of the largest, most established industry segments and by doubling down on the segment, our TAM expands by \$10.6B¹



¹ Source: Eilers & Krejcik Puzzle Tracker 2020

Puzzle Market Size Development¹ USD, \$M

2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025



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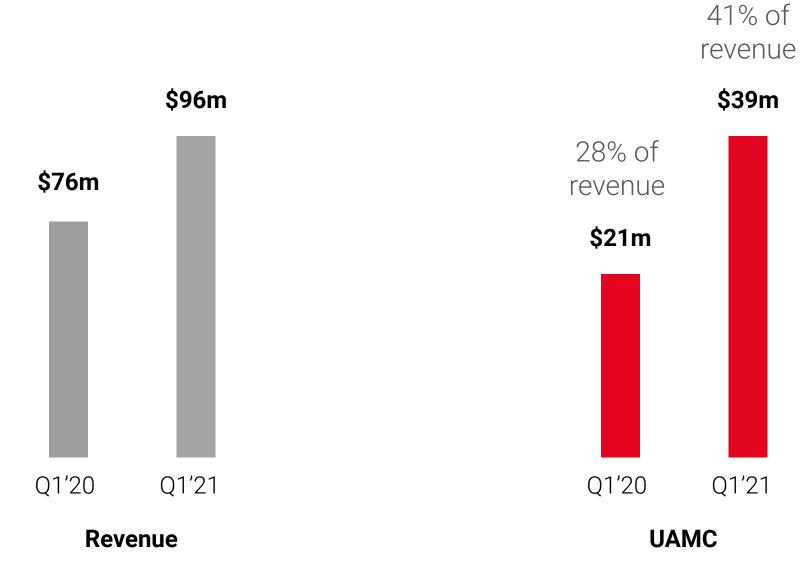
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Financial update

Huuuge Fuel



Financial highlights



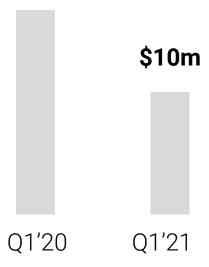
+26%

Revenue total growth in Q1 2021



Increase in user acquisition marketing campaign costs





Adjusted EBITDA





Financial performance Q1 2021

	USD m	Q1 2021	Q1 2020	Change
01	Revenue	95.7	76.0	26%
02	Gross profit/(loss) on sales	67.6	53.1	27%
	Sales and marketing expenses	(43.2)	(24.0)	80%
03	- UA marketing campaigns	(39.1)	(21.4)	83%
04	- General sales and marketing expenses	(4.1)	(2.6)	57%
05	Research and development expenses	(7.8)	(5.9)	33%
06	General and administrative expenses	(10.0)	(5.7)	75%
	Other operating income/(expense), net	(0.0)	0.1	
	Operating result	6.5	17.5	-63%
07	Finance income/expense, net	(43.5)	(2.9)	
	Profit/(loss) before tax	(37.0)	14.6	
	Income tax	(0.6)	(1.8)	
	Net result for the period	(37.6)	12.8	

that grew by 3.1x

- - franchises to accelerate growth
- 05
- 06 costs

High finance expense due to USD 39.0m non-cash revaluation of preferred shares (converted to common as of February 5th 2021), also forward contract and FX loss.

Revenue growth driven by core franchises (+16% yoy) as well as new franchises

Cost of sales consists mainly of platform fees paid to distributors (98% of costs) and gaming servers expenses. Slight increase in gross profit on sales margin was mainly due to the higher revenue vs last year generated from advertising.

Significant increase in UAMC due to investing in building player base of the new

General sales and marketing expenses growth due to development of in house marketing teams and competences

R&D growth reflects ongoing development of our business and the increase results mainly from salaries and employee related costs

Increase in G&A resulted mainly from ESOP and salaries and employee-related



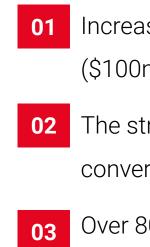
Adjusted vs reported

USDm	Q1 2021	Q1 2020	Change
EBITDA	7.6	18.1	-58%
ESOP	2.8	0.3	
Adjusted EBITDA	10.4	18.4	-43%
Adjusted EBITDA margin (%)	10.9%	24.1%	
Net result for the period	(37.6)	12.8	
ESOP	2.8	0.3	
Preferred Series C shares revaluation	39.0	2.5	
Adjusted Net Result	4.2	15.6	-73%
Adjusted Net Result (%)	4.4%	20.5%	



Balance Sheet

	USDm	31 Mar 2021	31 Dec 2020
	Non-current assets	17.1	17.3
01	Current assets	221.9	124.5
	Total assets	238.9	141.8
	Total equity	188.6	(96.0)
02	Non-current liabilities	4.8	183.0
	Preferred shares	-	176.6
03	Current liabilities	45.6	54.8
	Total equity and liabilities	238.9	141.8



- 01 Increase in current assets thanks to proceeds from IPO (\$100m). Over 80% of current assets is cash
- **02** The structure of total liabilities changed due to the
 - conversion of preferred shares Series C into common shares
 - Over 80% of current liabilities are trade and other payables



Cash Flows Q1 2021

	USDm	Q1 2021	Q1 2020
	Pre-tax profit	(37.0)	14.6
01	Operating CF	(8.3)	16.3
	Investing CF	(0.6)	(0.6)
02	Financing CF	98.6	9.2
	Change in cash	89.8	24.9
	Cash End of Period	183.2	51.2

01	Chang
	workin
	the cyc
	the set
02	Chang offset
02	Chang offset execut

ges due to lower EBITDA as well as change in ng capital: (1) increase in receivables resulting from cle of payments from distributors, as well as ; (2) ettlement of Washington court case

ges are mainly attributable to: (i) proceeds from IPO by (ii) costs of IPO and (iii) funds used for tion of stabilization option.



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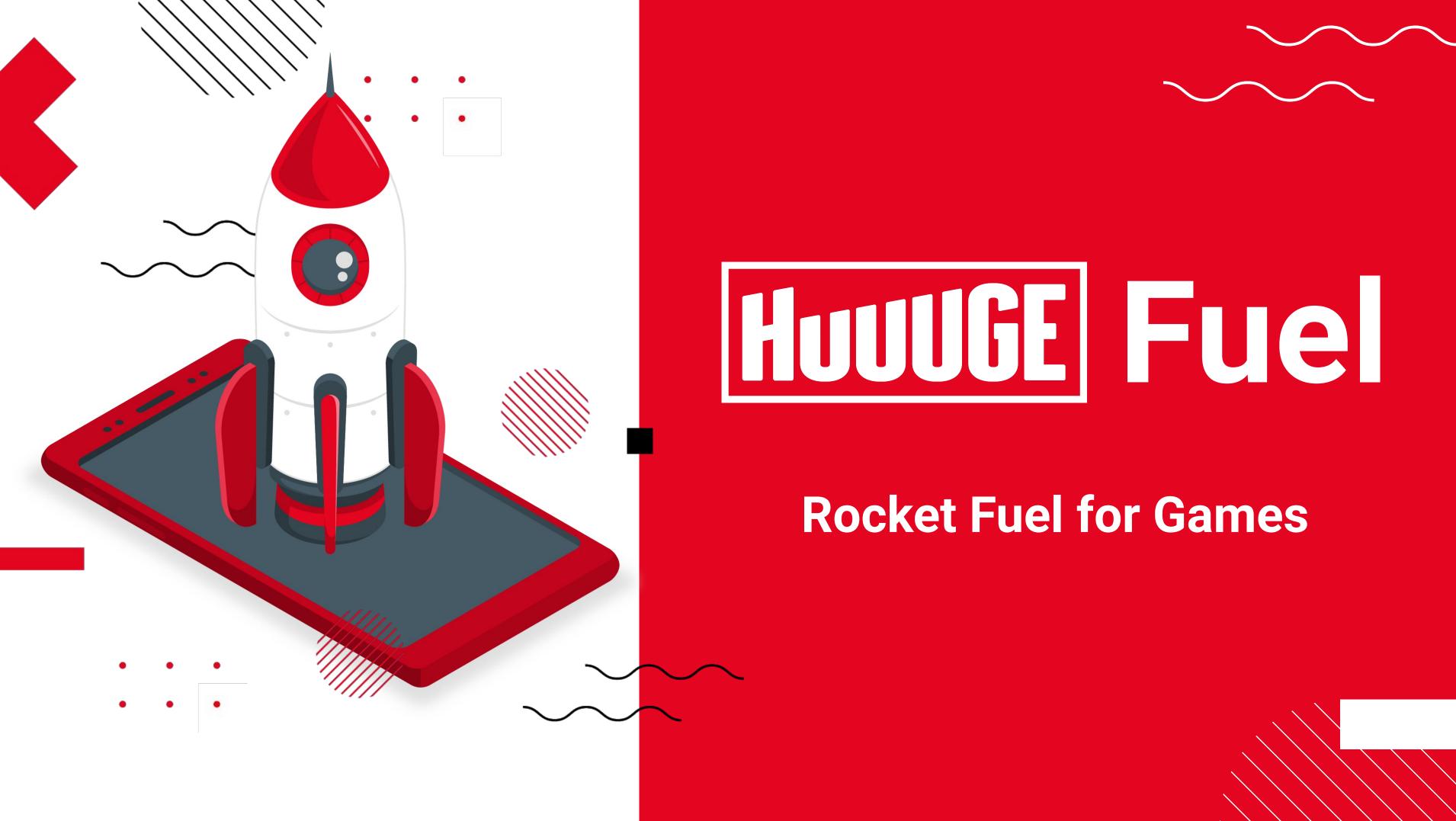
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04 Huuuge Fuel







Our best-in-class technology enables our game studios to easily embed our collective knowledge and operational capabilities into our games



Drive user engagement by giving users more reasons to play, stay, and pay in our games.



ANALYZE & ITERATE

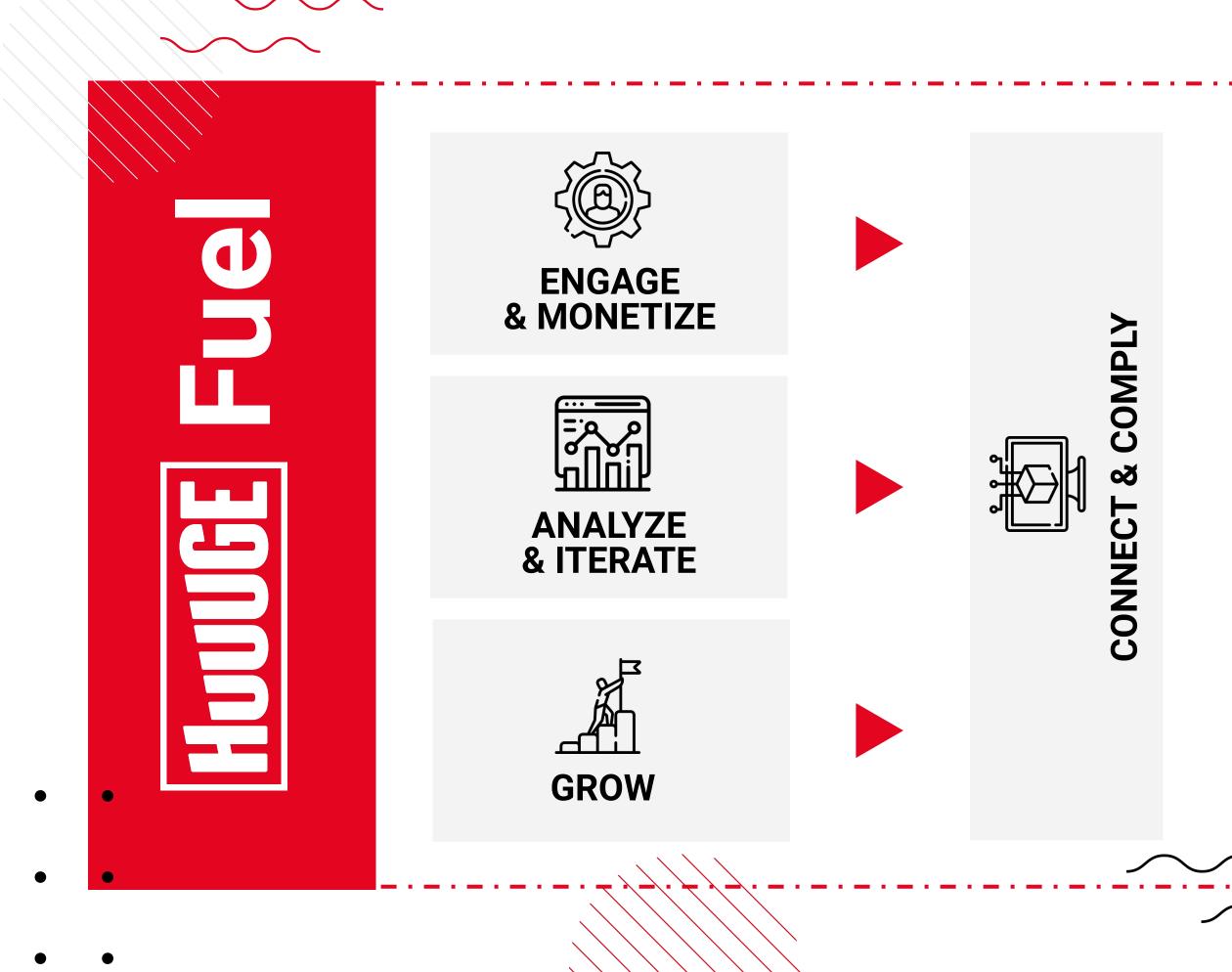
Iterate and analyze player behavior at scale to empower data driven optimization across the entire game lifecycle.



Drive growth through optimization of the entire acquisition funnel

GROW





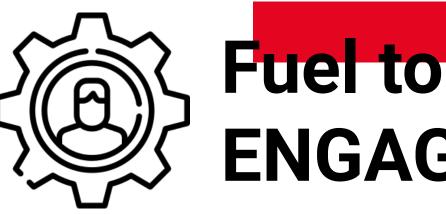
GAME A on Platform X

GAME B on Platform Y

GAME C on Platform Z







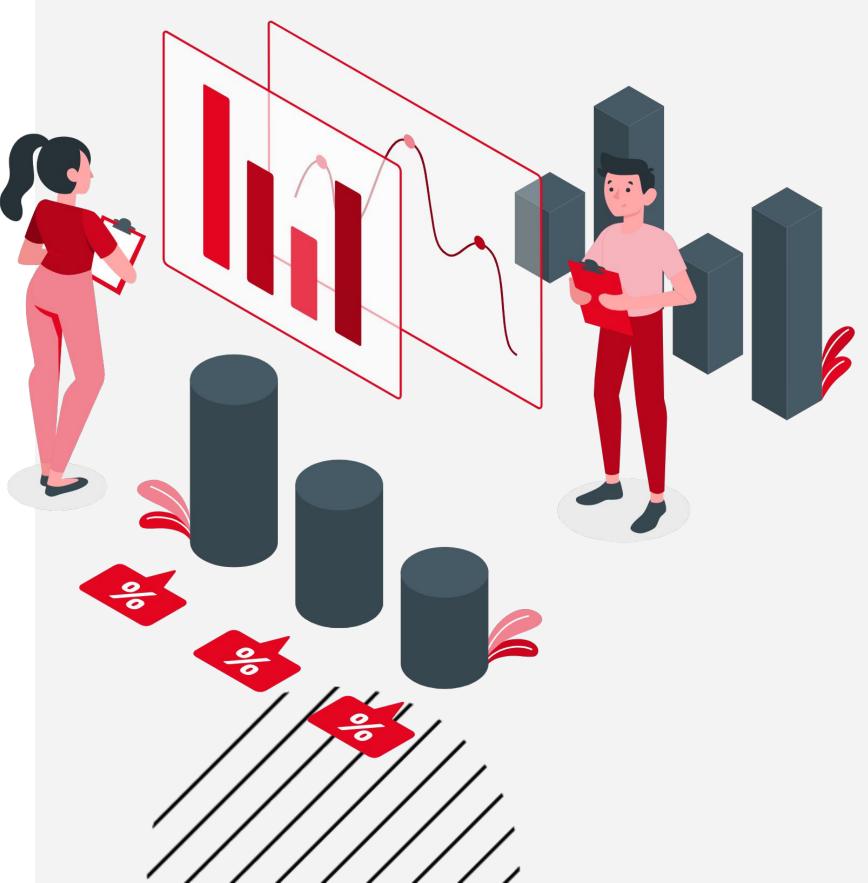
- A Real Time Segmentation Engine running thousands of micro segments at any given point in time
- A Zero-Code Dynamic Personalization Engine allowing real time adaptation of any game feature for every player
- A Game Economy Tool kit to simulate, configure, validate and visualize every aspect of the game economy.
- A Player and VIP management system enabling customer support teams with a 360 view of our players and an ability to attend to their needs in real time.
- A **Behavioral Prediction Engine -** providing early player classification and operational insights which enable user engagement.
 - A **Dynamic UI Builder** from the artist's drawing board directly to production

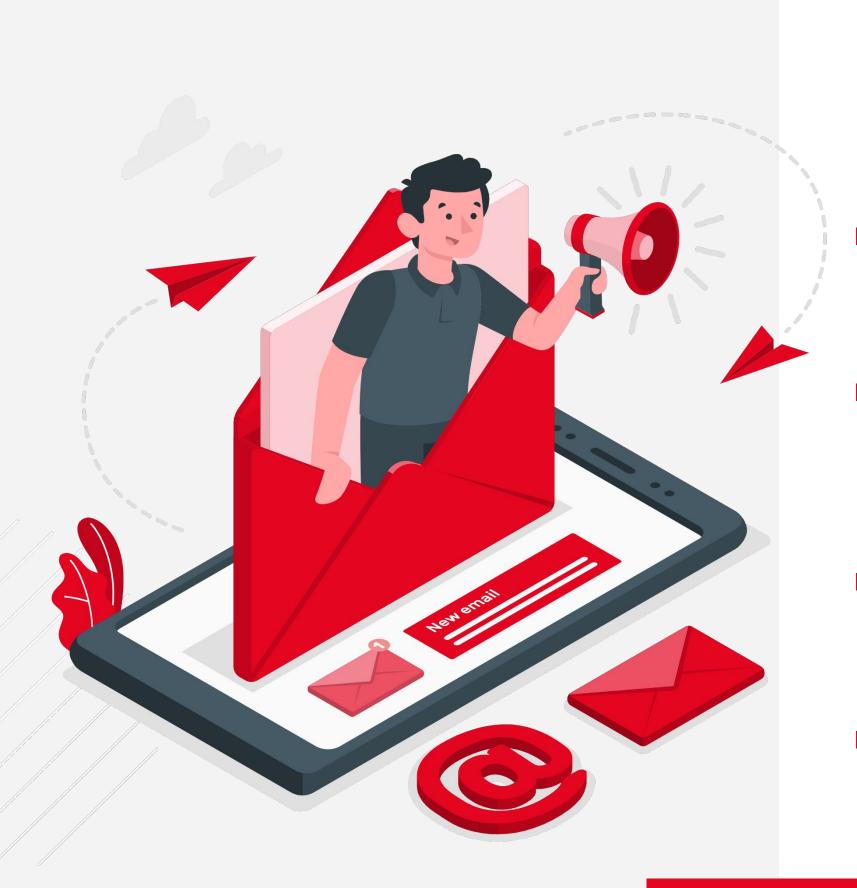
ENGAGE & MONETIZE





- An Off the shelf rich Data Visualization kit allowing data democratization across all functions in the studio
- A Data Analytics Platform powered by state-of-the-art data layers enabling analysts to deal with any data challenge
 - A Centralized AB testing Framework enabling on the fly Multi-variant testing for any operational use case (ex. Art, content, level design..)
 - A **Third party data hub** enriching first party data with over 20 different sources.
- A Proprietary Player Identification Algorithm enabling cross- network player recognition







Retargeting Framework enabling the segmented retargeting of players across the web using personalized content, driving increased engagement of the most valuable players.

Ad Monetization & Cross promotion management enabling high quality engagement through the optimization of the ad experience alongside in app monetization

Fuel to GROW

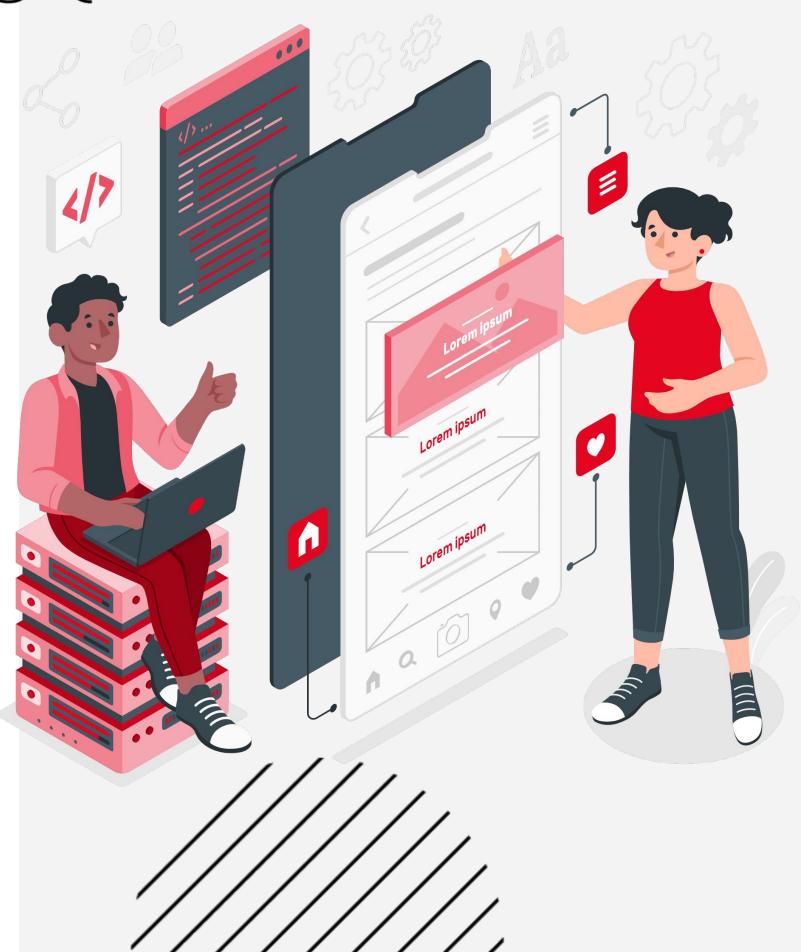
A User Acquisition Platform allowing the optimization of UA campaigns and multiple network algorithms, using adaptive network-specific AI predictive data models.

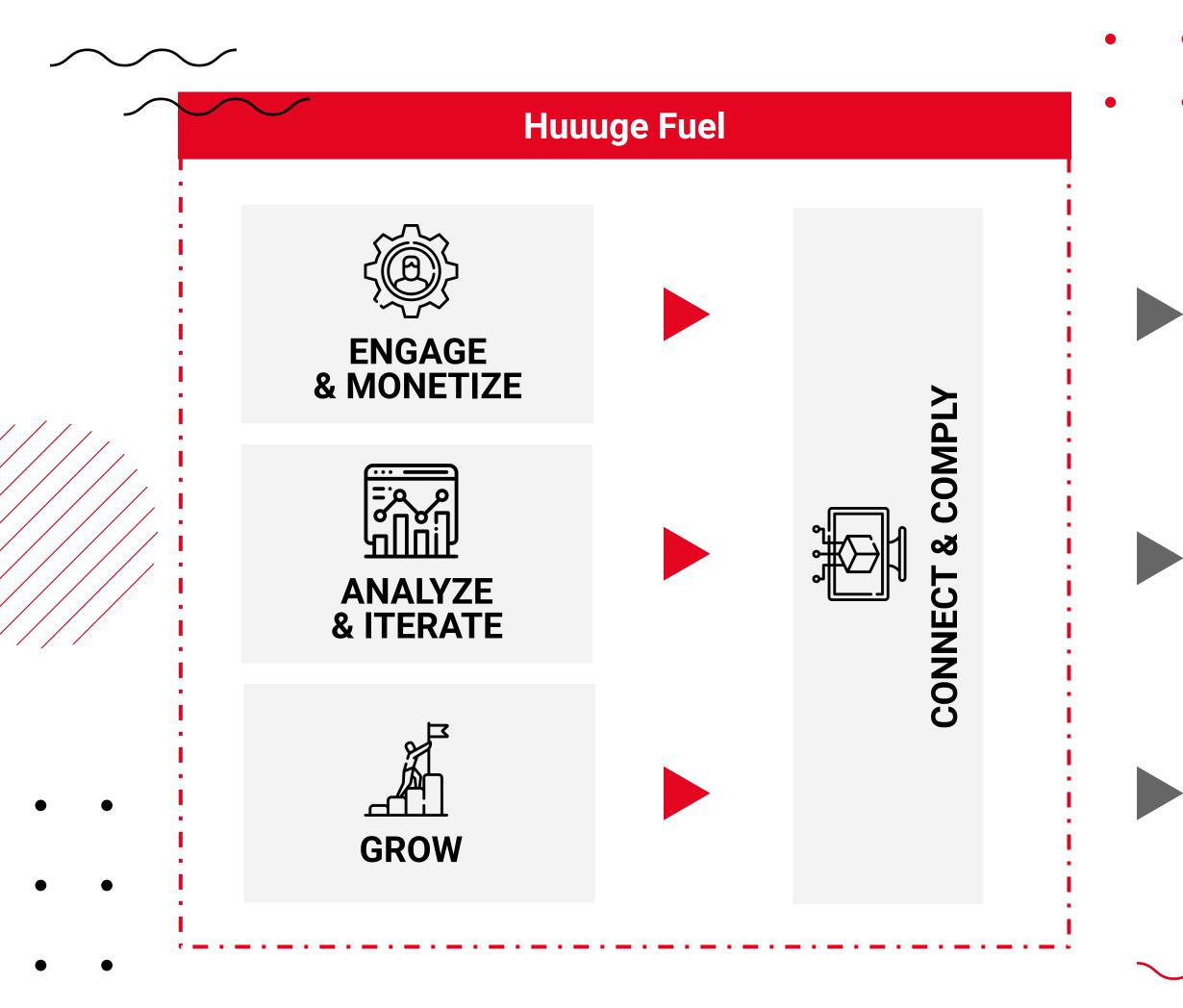
A Creative Hub which rapidly generates thousands of permutations for multiple ad creatives formats (playable, interactive, static etc) and automates their optimization across all marketing channels (AKA Playable Platform)





- Connections Suite enabling plug and play integration into over 30 third party SDK's as well as to ALL of Huuuge Fuel. (SDK Maintenance on us :)
- Off the Shelf **Compliance Package**
 - Security compliance
 - Privacy compliance
 - Operating System compliance (iOS, GP, Amazon,
 - Windows 10, Facebook, and more)
 - Inappropriate Content compliance







BUILD

(owned and operated studios)

PUBLISHING PARTNERSHIPS







So what does Huuuge Fuel mean for our present and future?

It solidifies our **technological advantage** VS many of our competitors



It will allow us to scale our business across all three of our core business units

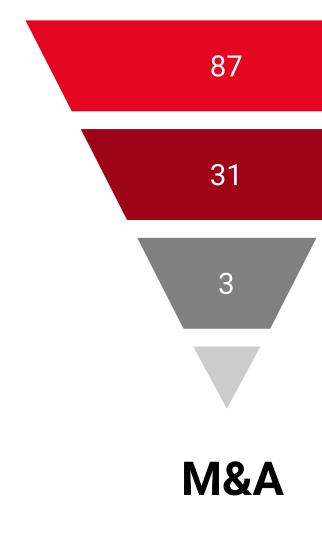
It will drive growth



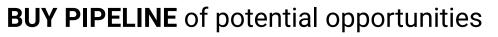
2021 Focus - Build & Buy strategy

Target profile:

- + Consistent revenue growth
- + EBITDA generative
- + Proven revenue stream(s)
- + Casual or Social Casino genre focus



IPO proceeds deployed by the end of 2022





31 opportunities | Shortlisted

3 opportunities | Active pursuit







Huuuge is a global team of teams

Talent centric Focus on hiring AAA+ talent Accelerate learning

Grow know-how & capabilities



Huuuge culture Humble & Hungry & Resilient





HUUUGE Play Together.

For more information please see https://ir.huuugegames.com

Appendix

Appendix - KPI's

	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	
tal DAU	632 113	850 717	911 048	947 188	874 002	876 371	913 997	979 820	980 224	970 211	944 456	893 861	
Core Franchises	509 356	772 029	769 134	628 119	801 215	758 581	769 710	747 029	721 866	645 541	577 293	567 775	
New franchises	0	438	101 328	300 469	22 795	80 562	111 012	190 941	228 229	303 097	354 497	316 055	
Other	122 757	78 250	40 586	18 600	49 992	37 229	33 275	41 850	30 129	21 572	12 667	10 032	
	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	
Total MAU	3 321 543	3 716 410	3 984 784	4 701 679	3 524 091	3 715 666	4 198 691	4 500 685	4 575 143	4 879 425	4 787 025	4 565 123	
Core Franchises	2 545 316	3 193 507	3 032 904	2 353 499	3 061 698	2 869 545	3 209 598	2 990 775	2 798 655	2 399 617	2 158 465	2 057 258	
New franchises	0	3 844	715 394	2 249 652	177 605	646 534	796 298	1 241 141	1 610 213	2 364 926	2 569 348	2 454 120	
Other	776 227	519 058	236 485	98 528	284 788	199 588	192 796	268 770	166 274	114 881	59 211	53 745	
	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	
Total DPU	14 152	21 357	25 498	27 146	24 888	23 595	26 100	27 410	27 535	27 861	25 412	27 775	
Core Franchises	13 265	20 890	23 831	24 095	24 522	23 113	23 409	24 279	24 962	25 160	22 435	23 823	
New franchises	0	2	1 493	2 982	93	324	2 573	2 981	2 469	2 619	2 927	3 913	
Other	887	464	175	69	273	157	118	150	105	81	51	40	
	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	
Total MPU	139 833	203 651	218 297	212 384	217 919	201 852	232 518	220 898	219 570	205 984	203 445	220 535	
Core Franchises	125 904	196 503	198 530	174 869	212 463	197 052	200 252	184 353	189 851	173 798	165 257	170 570	
New franchises	0	35	17 470	36 697	1 509	3 002	30 738	34 631	28 411	31 252	37 644	49 479	
Other	13 929	7 113	2 297	818	3 947	1 798	1 528	1 914	1 307	934	544	486	

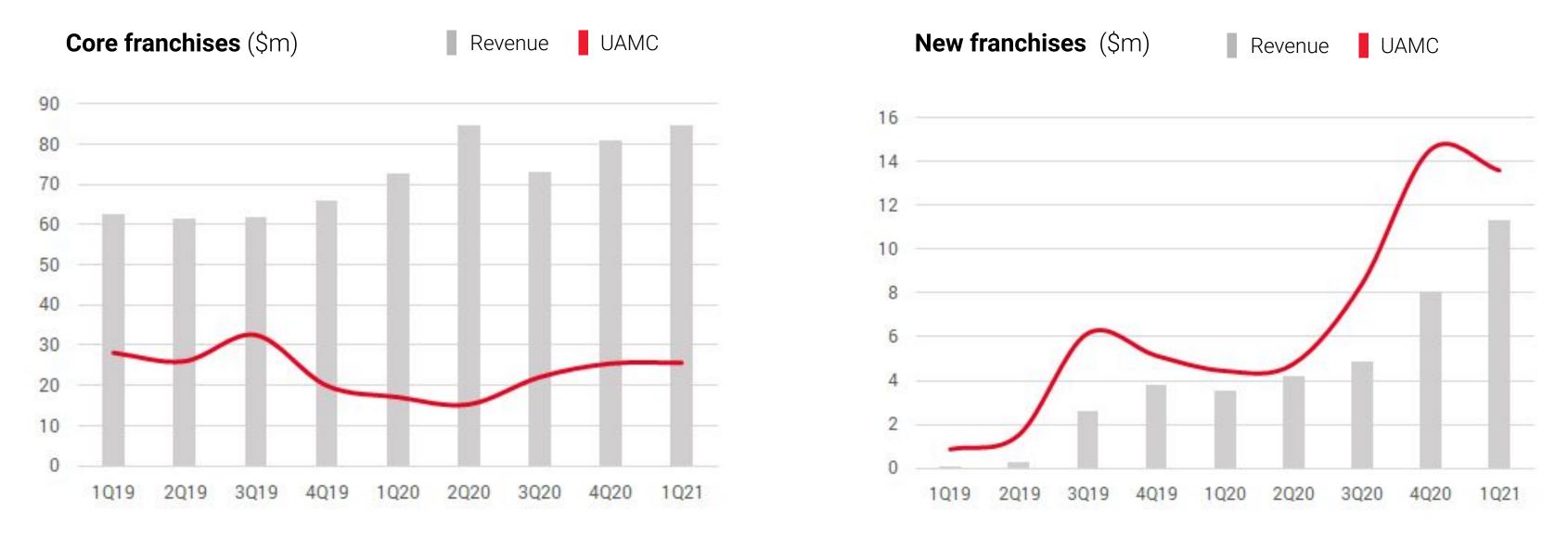


Appendix - KPI's

	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2
Conversion (daily, DPU/DAU)	2,2%	2,5%	2,8%	2,9%	2,8%	2,7%	2,9%	2,8%	2,8%	2,9%	2,7%	3,1%	3,
Core Franchises	2,6%	2,7%	3,1%	3,8%	3,1%	3,0%	3,0%	3,3%	3,5%	3,9%	3,9%	4,2%	4,
New franchises	n/a	0,5%	1,5%	1,0%	0,4%	0,4%	2,3%	1,6%	1,1%	0,9%	0,8%	1,2%	1,
Other	0,7%	0,6%	0,4%	0,4%	0,5%	0,4%	0,4%	0,4%	0,3%	0,4%	0,4%	0,4%	0,
	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2
Conversion (monthly, MPU/MAU)	4,2%	5,5%	5,5%	4,5%	6,2%	5,4%	5,5%	4,9%	4,8%	4,2%	4,2%	4,8%	5,
Core Franchises	4,9%	6,2%	6,5%	7,4%	6,9%	6,9%	6,2%	6,2%	6,8%	7,2%	7,7%	8,3%	8,
New franchises	n/a	0,9%	2,4%	1,6%	0,8%	0,5%	3,9%	2,8%	1,8%	1,3%	1,5%	2,0%	2,
Other	1,8%	1,4%	1,0%	0,8%	1,4%	0,9%	0,8%	0,7%	0,8%	0,8%	0,9%	0,9%	1,
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2
ARPDAU	0,66	0,76	0,78	0,96	0,80	0,78	0,77	0,78	0,86	1,01	0,90	1,08	1,:
Core Franchises	0,80	0,83	0,90	1,36	0,87	0,89	0,88	0,96	1,11	1,44	1,38	1,55	1,
New franchises	n/a	0,10	0,18	0,19	0,05	0,04	0,25	0,22	0,17	0,15	0,15	0,28	0,3
Other	0,07	0,09	0,07	0,08	0,08	0,05	0,07	0,05	0,06	0,09	0,10	0,09	0,0
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2
Daily ARPPU	28,7	29,9	27,8	32,8	28,0	28,7	26,9	27,7	30,1	34,7	32,6	33,7	3
Core Franchises	30,2	30,4	28,9	35,3	28,3	29,1	28,7	29,6	31,9	37,0	35,3	36,9	4(



Investing in scaling



+26%

Revenue total growth in 1Q'21

+16%

Revenue core franchises growth in 1Q'21

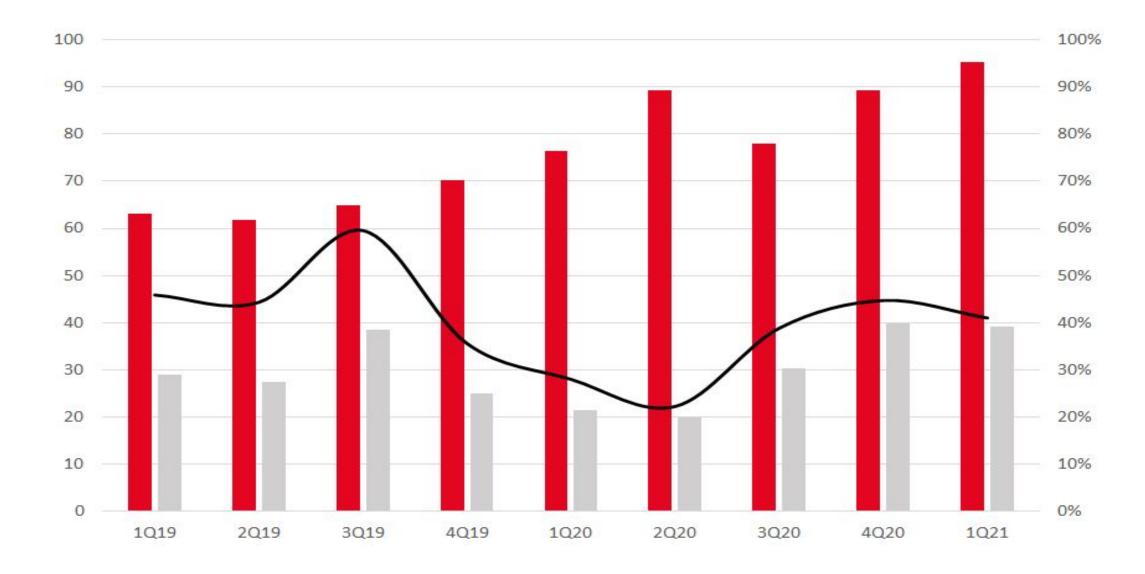
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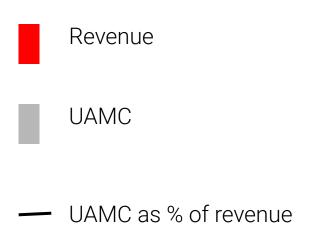
Revenue new franchises growth in 1Q'21 - record high 4th quarter in a row



Revenue and user acquisition

Revenue and user acquisition marketing campaign costs (\$m)







Appendix - P&L, BS

in thousand USD	Q1 2021	Q1 2020
Revenue	95,691	76,049
Cost of sales	(28,071)	(22,988)
Gross profit/(loss) on sales	67,620	53,061
Sales and marketing expenses	(43,239)	(24,030)
user acquisition marketing campaigns	(39,098)	(21,392)
general sales and marketing expenses	(4,141)	(2,638)
Research and development expenses	(7,819)	(5,901)
General and administrative expenses	(10,034)	(5,721)
Other operating income/(expense), net	(25)	80
Operating result	6,503	17,489
Finance income	120	49
Finance expense	(43,582)	(2,982)
Profit/(loss) before tax	(36,959)	14,556
Income tax	(580)	(1,754)
Net result for the period	(37,539)	12,802
Exchange gains/(losses)	(416)	(749)
Total comprehensive income for the period	(37,955)	12,053

in thousand USD	Q1 2021	Structure	2020	Str
ASSETS				
Total non-current assets, including:	17,059	7.1%	17,347	
Right-of-use asset	6,697	2.8%	8,646	
Goodwill	2,715	1.1%	2,838	
Intangible assets	1,278	0.5%	1,459	
Total current assets, including:	221,879	92.9%	124,485	
Trade and other receivables	38,681	16.2%	29,226	
Cash and cash equivalents	183,198	76.7%	94,158	
Total assets	238,938	100.0%	141,832	
EQUITY				
Total equity	188,588	78.9%	(96,008)	
LIABILITIES				
Total non-current liabilities, including:	4,766	2.0%	183,019	
Preferred stock	-	0.0%	176,606	
Total current liabilities, including:	45,584	19.1%	54,821	
Trade and other payables	37,337	15.6%	37,797	
Total equity and liabilities	238,938	100.0%	141,832	

Structure

12.2%
6.1%
2.0%
1.0%
87.8%
20.6%
66.4%
100.0%
-67.7%
-67.7%
-67.7% 129.0%
129.0%
129.0% 124.5%

100.0%



Appendix - Cash Flow Statement

in thousand USD	Q1 2021	Q1 2020
Cash flows from operating activities		
Profit/(loss) before tax	(36,959)	14,556
Adjustments for:		
Sum of non-cash changes in depreciation, amortization, profits or losses on disposal	1,295	530
Non-cash employee benefits expense - share-based payments	2,752	296
Non-cash remeasurement of preference shares liability - finance expense	38,997	2,517
Finance (income)/cost - net	2,354	(1,035)
Changes in net working capital	(16,071)	(320)
Cash flows from operating activities	(7,632)	16,544
Income tax paid	(657)	(248)
Net cash flows from operating activities	(8,289)	16,296
Cash flows from investing activities, including:		
Acquisition of property, plant and equipment and intangible assets	(564)	(620)
Net cash from investing activities	(564)	(553)
Cash flows from financing activities, including:		
Proceeds from issue of common shares for public subscription	152,929	-
Execution of stabilization option	(43,976)	-
Profit on execution of stabilization option	-	-
Transaction costs in anticipation of an issuance of equity instruments	(6,988)	-
Proceeds from issue of shares	-	9,681
Net cash from financing activities	98,620	9,174
Net increase/(decrease) in cash and cash equivalents	89,767	24,917

Appendix - Glossary

ARPDAU	Average revenue per daily active user.
ARPPU	Average revenue per paying user.
DAU	The number of individual users who played a game on a particular day.
DPU	The number of players (active users) who made a purchase on a given day.
Live Ops	Activities aimed at increasing the player engagement, among others, by adding new featu can participate, and active management of promotions within the game.
MAU	The number of individual users who played a game during a particular month.
Monthly Conversion	The percentage of MAU that made at least one purchase in a month during the same peri a game, in connection with the purchase of additional game features. In-app purchases ca payment card, transfer), various electronic channels (e.g. e-banking, mobile phone) or usin
MPU	MPU is defined as the number of players (active users) who made a purchase at least one
Retention	
	The number of users who continued to use the game after a certain period of time after d

ures to games, recurring and one-off virtual events in which players

riod In-app purchases. Payments made by users after downloading can be made through various non-cash payment instruments (e.g. ng payment service providers (e.g. PayPal).

ce in a given month.

downloading the application.



All data available on ir.huuugegames.com

