

Q22Q24 PRESENTATION

SEPTEMBER 2024



DISCLAIMER

This presentation ("Presentation") has been prepared by Huuuge, Inc. (the "Company"). By reading the Presentation, you agree to be bound by the following limitations.

The Presentation is protected by copyright law, in particular the Polish Act of February 4, 1994 on Copyright and Related Rights. Copying, duplicating and use of part or all of the photos and graphics contained in the Presentation without the Company's permission is prohibited.

The Presentation does not constitute an offer to sell or subscribe for or a solicitation of an offer to purchase or subscribe for securities. This Presentation is provided for informational purposes only. This Presentation does not constitute or form part of and should not be construed as an offer, solicitation or invitation to sell or issue, or an offer, solicitation or invitation to, subscribe for, underwrite, buy or otherwise acquire, securities of the Company or any of its subsidiaries in any jurisdiction, or an inducement/recommendation to enter into investment activity in any jurisdiction. Neither this Presentation nor any part hereof, nor the fact of its distribution or issuance, shall form the basis of, or be relied on in connection with, any contract, commitment or investment decision whatsoever.

The information contained herein is only preliminary and indicative and does not purport to contain the information that would be required to evaluate the Company, its financial position and/or any investment decision. This Presentation is not intended to provide, and should not be relied upon for, accounting, legal or tax advice nor does it constitute an investment recommendation. This Presentation is given in conjunction with an oral presentation and should not be taken out of context.

No information included in this Presentation may be considered as investment advice or investment recommendation. The information contained in the Presentation has not been independently verified. No representation, warranty or undertaking, expressed or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein.

Matters discussed in this Presentation may constitute forward-looking statements. Forward-looking statements constitute statements that are other than statements of historical fact. Statements which include the words "expects," "intends," "plans," "believes," "projects," "anticipates," "will," "targets," "aims," "may," "would," "could," "continue" and similar statements of a future or forward-looking nature identify such forward-looking statements.

Forward-looking statements include in particular statements regarding the financial performance, business strategy, plans and objectives of the Company for future operations (including growth potential). All forward-looking statements included in this Presentation address matters that involve known and unknown risks, uncertainties and other factors which could cause the Company's actual results, performance or achievements to differ materially from those indicated in such forward-looking statements and from past results, performance or achievements of the Company. Such forward-looking statements are based upon various assumptions and estimates regarding future events, including numerous assumptions regarding the Company's present and future business strategies and future operating environment. Although the Company believes that these estimates and assumptions are reasonable, they may prove to be incorrect.

The information, opinions and forward-looking statements contained in this Presentation speak only as at the date of this Presentation and are subject to change without notice. The Company, its directors, agents, employees and advisors do not intend to, and expressly disclaim any duty, undertaking or obligation to, make or disseminate any supplement, amendment, update or revision to any of the information, opinions or forward-looking statements contained in this Presentation to reflect any change in events, conditions or circumstances. To the extent permitted under the applicable provisions of law, neither the Company nor any of their affiliates, advisers or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss however arising from any use of this Presentation or its contents or otherwise arising in connection with this Presentation.

This Presentation is not for distribution or use by any person or entity in any jurisdiction where such distribution or use would be contrary to local law or regulation or which would subject the Company or any of its affiliates to authorization, notification, licensing or other registration requirements under applicable laws. Any failure to comply with this restriction may constitute a violation of United States securities laws. Persons into whose possession this Presentation comes should observe all such restrictions.

H

TODAY'S PRESENTERS







Wojciech Wronowski Chief Executive Officer

Marek Chwałek Treasurer, EVP Finance



To learn more please visit: https://ir.huuugegames.com/governance

Q2 2024 HIGHLIGHTS

Huuuge Casino and Billionaire Casino surpassed \$2B lifetime revenue

Delivering strong cash flows, maintaining profitability focus \$32.7m net cash flows from operations generated in H1'24

Core franchises: DAU stabilizing, ARPPU remains strong DAU QoQ slight decline and YoY increase

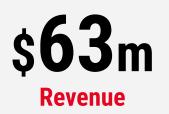
H1 feature roadmap pushed to H2 2024

Q2'24 revenue decline driven by a weaker social casino market; H1 feature roadmap pushed to H2; peak revenue impact expected in Q4

Direct-To-Consumer channel growth

DTC responsible for 12% of sales in Q2'24





-8.4% YoY, -5.4% QoQ



-29.3% YoY, -11.4% QoQ

31% Adj. EBITDA Margin

-9.1pp YoY, -2.1pp QoQ

\$18m Net Operating Cash Flow

-10.6% YoY, +27.1% QoQ



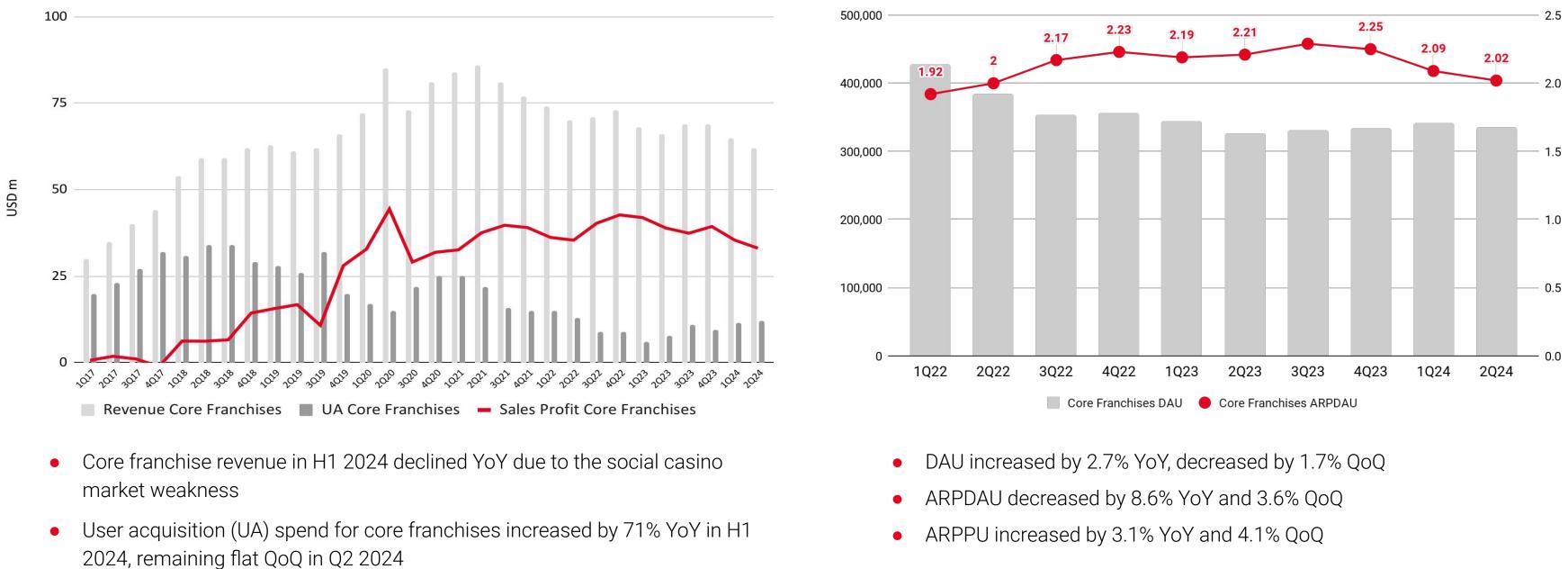
BUSINESS^a UPDATE







Q2 2024 CORE FRANCHISES

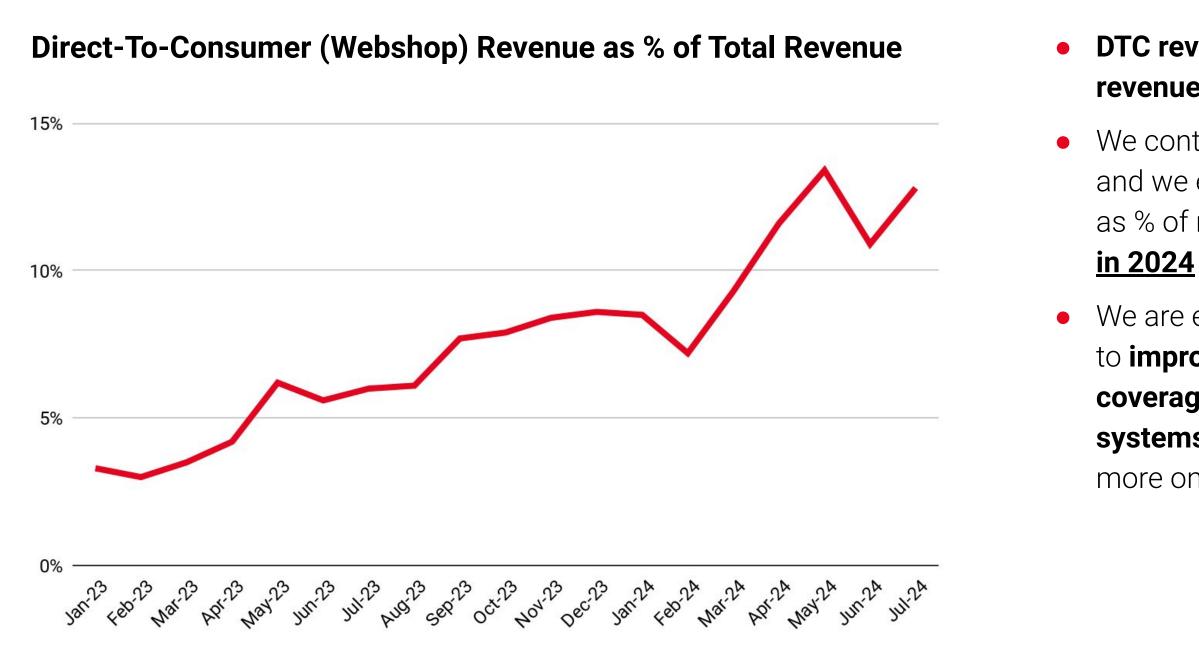


We plan to reduce marketing spend in H2 2024 to align with new feature releases and ensure strict payback discipline Maintaining stable and long-term profitability of the core portfolio remains our focus



CORE FRANCHISES: DTC CHANNEL GROWTH

Direct-To-Consumer channel share in revenue reached almost 12% in Q2 2024





DTC revenue reached almost 12% of the total revenue in Q2 2024

We continue to invest further in this channel and we expect more long-term upside, with DTC as % of revenue **expected to reach low to mid-teens in 2024**

We are exploring new third party solutions in order to **improve our offering in terms of UX, geographical coverage, number of payment providers and login systems.** We are in the testing phase and will report more on progress in due course

HUUUGE PODS

Multiplayer, multiplatform games for worldwide audiences

- Several pods are currently working on new games, with a total headcount of fewer than 40 FTEs
- Development is still in the early stages. We tested several prototypes in Q2 2024 and are planning two MVP/tech launches in H2 2024.
- When any of these products reach commercial viability, we will prudently increase marketing investments to support them
- We have invested in Empire Games, a strong team that we now consider a new external pod, further extending our capabilities in developing new games





FINANCIAL UPDATE

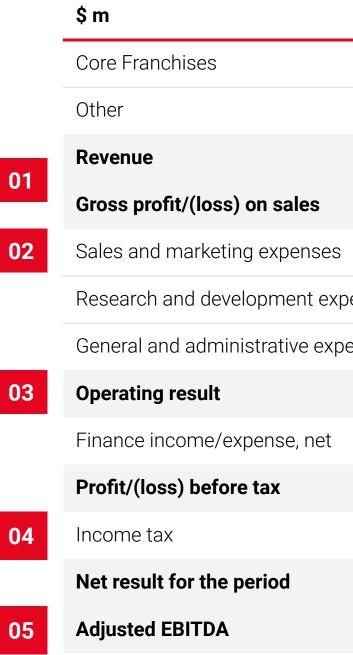






FINANCIAL PERFORMANCE

- 01
- In line with our prior guidance for the first half of the year, overall Q2 24 revenue declined YoY and QoQ driven by both core and new franchises. Gross profit decline mitigated by the strong D2C performance
- 02 Q2 24 UA expenses were significantly higher YoY (and flattish QoQ)
- 03 Operating result decrease mainly due to revenue decline and higher UA expenses
- **04** Effective tax rate in Q2 24 at 18% (vs 17% in FY 23)
- 05 Q2 24 EBITDA decrease YoY driven mainly by higher UA spend





	Q2 24	Q2 23	YoY	Q1 24	QoQ
	61.7	66.1	-6.6%	65.1	-5.2%
	1.6	3.1	-48.2%	1.9	-14.2%
	63.4	69.2	-8.4%	67.0	-5.4%
	45.7	48.9	-6.5%	47.9	-4.6%
S	-15.6	-11.1	40.0%	-15.1	3.1%
xpenses	-5.9	-5.8	1.9%	-5.7	3.0%
penses	-7.8	-7.6	2.7%	-8.0	-2.8%
	16.5	24.4	-32.3%	18.1	-9.0%
:	1.9	2.1	-9.3%	2.0	-6%
	18.4	26.5	-30.5%	20.1	-8.7%
	-3.3	-4.7	-30.4%	-3.6	-7.9%
	15.1	21.7	-30.6%	16.5	-8.9%
	19.4	27.5	-29.3%	21.9	-11.4%

BALANCE SHEET

- 01 Includes mainly intangible assets, office leases, and a \$3.5m long-term investment in Bananaz Studios
- Primarily cash and cash equivalents (\$109.6m, or 78% of current assets as of June 30, 2024; \$70m buyback executed on April 23, 2024)
- O3 Total equity decreased by \$38.7m due to a \$70m share buyback executed in H1 2024, partially offset by \$31.6m in current year earnings

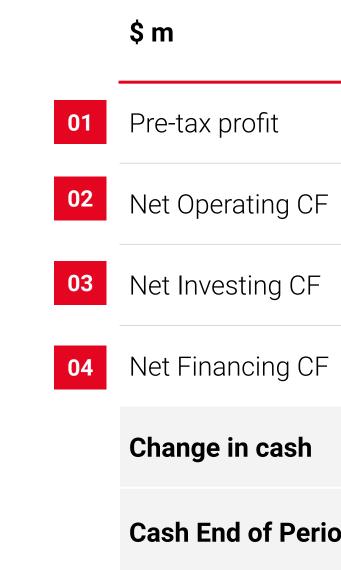
\$ m Non-current assets Current assets Total assets Total equity Non-current liabilities Current liabilities



June 30, 2024	December 31, 2023
32.1	29.8
141.0	187.6
173.1	217.4
138.4	177.1
5.5	7.2
29.2	33.2
173.1	217.4

CASH FLOWS

- 01 Pre-tax profit decreased YoY in H1 2024 mainly as a result of increased UA spend and lower revenue
- Net operating CF decreased YoY in H1 2024, but profit-to-OCF conversion was significantly better compared to H1 2023
- **03** The negative investing CF in H1 2024 was mostly driven our \$3.5m investment in Bananaz Studios and was partially offset by interest received on short-term bank deposits and money-market mutual funds
- O4 The negative financing CF in Q2 2024 was mostly driven by the repurchase of common shares under Share Buyback Scheme





	H1 24	H1 23	Q2 24	Q2 23
	38.5	52.5	18.4	26.5
-	32.7	37.4	18.3	20.5
	-2.5	2.6	0.1	1.2
-	-72.5	-2.0	-71.4	-1.0
	-42.2	38.0	-53.0	20.6
od	109.6	259.6	109.6	259.6

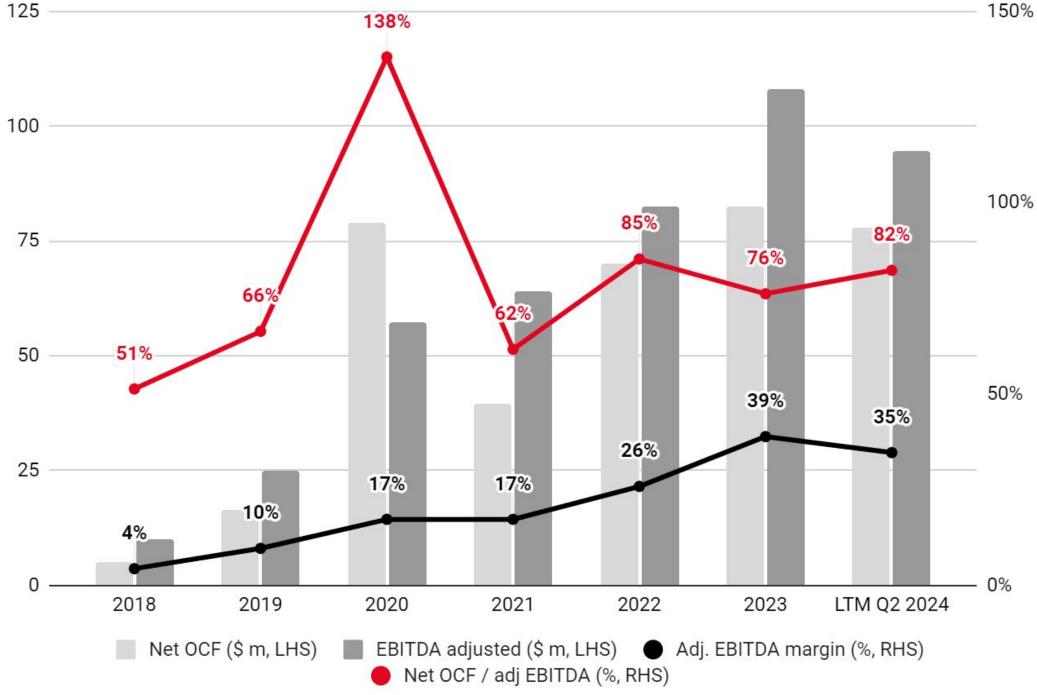
HIGHLY CASH GENERATIVE BUSINESS

In H1 2024 we delivered adjusted EBITDA of \$41.4m and net operating cash flow of \$32.7m

We recognize that we are one of the most cash generative businesses in the games industry (as measured by Net OCF to adjusted EBITDA conversion)

Even after returning around **\$220 million** to our shareholders within 9 months, we maintain a strong cash balance, allowing us to pursue inorganic growth opportunities

We are increasingly focused on M&A and finding game-changing acquisitions



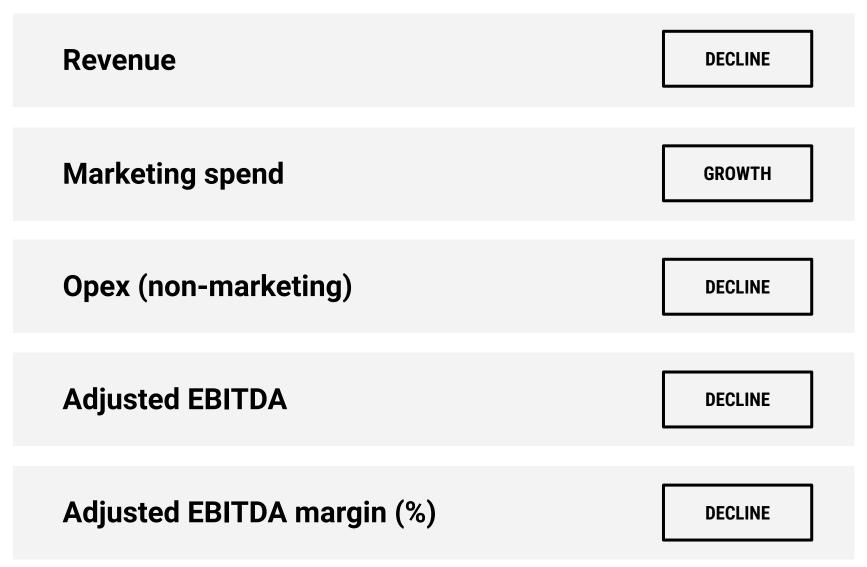




MARKET POSITIONING

Maintaining high profitability despite weaker revenue

New Guidance for 2024 (% YoY dynamics)



KEY HIGHLIGHTS

- Negative impact on player behavior from the macroeconomic environment and roadmap pushed to H2
- for next year
- Marketing spend in H2 2024 will be reduced in order to align investment with product performance. Maintaining strict payback discipline remains a priority
- Continually seeking operating cost efficiencies across the company, and expect to realize further savings in H2 2024
- High confidence that these measures will lead to solid Adjusted EBITDA and high profitability, even with lower-than-expected revenue



Feature roadmap for H2 2024 is exciting, laying a strong foundation



For more information, please visit ir.huuugegames.com

Delivering strong cash flows

\$32.7m net cash flows from operations generated in H1'24

Strong balance sheet enables pursuit of high quality M&A

Actively seeking game-changing acquisitions

Core franchises: DAU stabilizing, **ARPPU remains strong**

Direct-To-Consumer channel growth

DTC responsible for 12% of sales in Q2'24

H2 roadmap - strong release schedule

Peak revenue impact expected in Q4

FINANCIAL DATA

Profit & Loss account (USD m)	2021	2022	2023	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24	Q2 24
Revenue	373.7	318.6	283.4	84.0	79.4	77.5	77.7	71.7	69.2	71.2	71.3	67.0	63.4
Cost of sales	-112.2	-98.9	-82.6	-25.5	-24.0	-23.8	-23.6	-21.1	-20.3	-20.6	-20.5	-19.1	-17.6
Gross profit/(loss) on sales	261.5	221.7	200.9	58.5	55.4	53.8	54.0	50.6	48.9	50.6	50.8	47.9	45.7
Sales and marketing expenses. including	-146.2	-88.8	-50.2	-29.9	-27.4	-17.7	-13.8	-9.3	-11.0	-15.3	-14.5	-15.1	-15.6
User acquisition marketing campaigns	-130.0	-73.7	-35.3	-26.3	-23.1	-14.2	-10.1	-6.3	-7.7	-10.9	-10.4	-11.8	-11.9
General Sales and marketing expenses	-16.2	-15.1	-14.8	-3.6	-4.2	-3.5	-3.8	-3.1	- <mark>3.3</mark>	-4.5	-4.0	-3.3	-3.6
Research and development expenses	-33.1	-29.6	-22.0	-9.0	-7.9	-6.3	-6.5	-7.5	-5.4	-4.8	-4.5	-5.7	-5.9
General and administrative expenses	-38.0	-39.6	-34.5	-9.1	-9.2	-11.6	-9.7	-9.6	-8.0	-7.6	-8.9	-8.0	-7.8
Impairment of intangible assets		-26.1					-26.1	0.0	0.0	0.0	0.0	0.0	0.0
Other operating income/(expense). net	0.4	1.0	-0.2	0.1	0.2	0.4	0.3	0.4	0.0	-0.2	-0.3	-1.0	0.0
Operating result	44.6	38.6	<u>94.1</u>	10.7	11.2	18.5	<u>-1.8</u>	24.5	24.4	22.5	22.6	18.1	16.5
Finance income	0.0	2.2	5.8	0.2	0.0	0.7	1.3	1.6	2.1	0.7	1.4	2.1	1.9
Finance expense	-45.6	-1.7	1.2	-0.1	-1.2	-0.7	0.2	-0.1	-0.1	-0.3	-0.6	-0.1	0.0
Profit/(loss) before tax	<u>-1.0</u>	<u>39.1</u>	98.8	10.7	10.0	18.6	-0.2	26.0	26.5	22.9	23.4	20.1	18.4
ncome tax	-8.7	-7.0	-16.6	-1.8	-1.3	-3.3	-0.6	-3.6	-4.7	-4.3	-3.9	-3.6	-3.3
Net result for the period	<u>-9.7</u>	32.0	82.2	<u>8.9</u>	8.6	15.3	-0.9	22.4	21.7	18.7	<u>19.4</u>	16.5	<u>15.1</u>
Balance sheet (USD m)	2021	2022	2023	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24	Q2 24
Total non-current assets	67.5	37.4	29.8	65.4	63.2	60.3	37.4	36.5	32.9	30.5	29.8	32.6	32.1
Total current assets	232.4	248.9	191.5	225.8	213.2	218.2	248.9	274.6	293.8	163.5	187.6	196.8	141.0
Total assets	299.9	286.3	221.3	291.2	276.4	278.5	286.3	311.1	326.7	194.0	217.4	229.4	173.1
Total equity	226.1	240.7	177.1	236.3	227.4	238.0	240.7	263.8	286.0	153.7	177.1	193.8	138.4
Total non-current liabilities	13.0	10.0	7.2	12.2	11.0	9.8	10.0	9.6	8.6	7.5	7.2	6.5	5.5
Total current liabilities	60.9	35.6	37.0	42.7	38.1	30.7	35.6	37.8	32.1	32.8	33.2	29.1	29.2
Total equity and liabilities	299.9	286.3	221.3	291.2	276.4	278.5	286.3	311.1	326.7	194.0	217.4	229.4	173.1
Cash flow statement (USD m)	2021	2022	2023	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24	Q2 24
Net cash flows from operating activities	29.8	71.0	82.4	19.9	6.4	15.8	28.9	16.9	20.5	20.2	24.8	14.4	18.3
Net cash from investing activities	-16.0	-32.6	4.1	-25.7	-1.1	-5.3	-0.6	1.4	1.2	0.5	0.9	-2.6	-0.1
Net cash from financing activities	96.6	-21.8	155.0	0.1	-16.3	-4.8	-0.8	-0.9	-1.0	-151.9	-1.1	-1.0	-71.4
EBITDA	53	50	100	13.3	13.8	21.4	1.2	27.0	26.6	24.7	24.9	20.6	18.7
Adjusted EBITDA	64	82	108	14.4	13.7	24.5	29.7	27.6	27.5	27.0	26.1	21.9	19.4
Adjusted net result	41	65	87	10.0	8.6	18.4	27.7	23.0	22.6	21.0	20.6	17.9	15.8



APPENDIX - KPI'S

(users)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024
Total DAU	632,113	850,717	911,048	947,188	789,831	610,489	429,787	980,224	970,211	944,456	893,861	888,781	773,229	769,744	727,568	701,620	671,967	557,666	510,702	468,395	426,045	416,609	408,100	408,509	392,898
Core Franchises	509,356	772,029	769,134	628,119	478,960	380,751	334,126	721,866	645,541	577,293	567,775	545,487	483,502	452,979	433,872	428,174	384,442	353,568	356,818	344,143	326,640	331,069	334,652	341,228	335,522
Legacy Games	-	438	67,422	182,039	251,745	201,703	89,964	142,405	178,311	182,113	225,327	259,706	243,414	252,353	251,507	239,022	248,754	180,427	138,609	113,468	94,148	81,738	70,502	64,340	54,889
Other	122,757	78,250	74,492	137,030	59,126	28,055	5 697	115,953	146,359	185,050	100,759	83,588	46,313	64,412	42,189	34,424	38,770	23,671	15,275	10,784	5,257	3,802	2,946	2,941	2,487
(users)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024
Total DPU	14,152	21,357	25,498	27,146	25,865	22,266	16,689	27,535	27,861	25,412	27,775	28,596	26,148	24,364	24,352	24,951	23,123	21,041	19,948	17,814	16,341	16,510	16,089	15,691	14,195
Core Franchises	13,265	20,890	23,831	24,095	20,623	18,134	15,205	24,962	25,160	22,435	23,823	23,240	20,820	19,114	19,320	19,788	18,066	17,330	17,352	15,843	14,757	15,231	14,990	14,759	13,442
Legacy Games	•	2	1,493	2,735	5,068	3,867	1,457	2,436	2,358	2,442	3,704	5,199	5,168	5,015	4,891	4,859	4,648	3,456	2,506	1,912	1,563	1,263	1,090	925	747
Other	887	464	175	316	173	236	27	138	343	536	248	157	160	235	142	304	410	254	90	60	20	17	9	7	6
(%)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024
Conversion (monthly, MPU/MAU)	4.2%	5.5%	5.5%	4.5%	5.5%	6.3%	8.0%	4.8%	4.2%	4.2%	4.8%	5.0%	5.7%	5.5%	5.8%	5.6%	5.5%	7.0%	7.9%	8.1%	8.0%	7.9%	7.7%	7.1%	6.4%
Core Franchises	4.9%	6.2%	6.5%	7.4%	8.7%	9.7%	9.8%	6.8%	7.2%	7.7%	8.3%	8.3%	8.4%	9.0%	9.1%	8.6%	9.2%	10.7%	10.9%	10.8%	10.1%	9.6%	8.9%	8.2%	7.2%
Legacy Games	n/a	0.9%	4.0%	2.6%	3.5%	3.5%	3.8%	3.4%	2.1%	2.6%	2.7%	3.3%	3.7%	3.5%	3.5%	3.5%	3.2%	3.7%	3.9%	3.8%	3.8%	3.6%	3.8%	3.3%	3.2%
Other	1.8%	1.4%	0.4%	0.4%	0.7%	1.8%	0.8%	0.2%	0.4%	0.6%	0.5%	0.3%	0.9%	0.9%	0.9%	1.5%	1.8%	2.6%	1.2%	1.1%	0.5%	0.6%	0.5%	0.4%	0.4%
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024
ARPDAU	0.66	0.76	0.78	0.96	1.30	1.43	1.81	0.85	1.01	0.90	1.08	1.20	1.39	1.30	1.32	1.33	1.29	1.50	1.66	1.70	1.77	1.88	1.90	1.80	1.77
Core Franchises	0.80	0.83	0.90	1.36	1.88	2.07	2.23	1.10	1.44	1.38	1.55	1.72	1.96	1.93	1.93	1.92	2.00	2.17	2.23	2.19	2.21	2.28	2.25	2.10	2.02
Legacy Games		0.10	0.27	0.27	0.48	0.39	0.33	0.25	0.22	0.23	0.36	0.46	0.50	0.48	0.47	0.44	0.38	0.37	0.36	0.35	0.33	0.32	0.31	0.31	0.32
Other	0.07	0.09	0.04	0.06	0.08	0.13	0.06	0.04	0.05	0.06	0.07	0.07	0.09	0.07	0.10	0.15	0.14	0.11	0.07	0.07	0.08	0.06	0.04	0.03	0.04
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	Q2 2024
Daily ARPPU	28.7	29.9	27.8	32.8	38.0	38.0	46.0	30.0	34.6	32.7	33.7	35.7	39.5	39.3	37.7	35.9	36.1	38.9	41.7	44.0	45.6	46.8	47.7	46.5	48.7
Core Franchises	30.2	30.4	28.9	35.3	43.5	43.4	49.1	31.9	37.0	35.3	36.9	40.3	45.4	45.7	43.4	41.5	42.4	44.4	45.9	47.6	49.0	49.5	50.2	48.5	50.5



APPENDIX - GLOSSARY

ARPDAU	Average revenue per daily active user.
ARPPU	Average revenue per paying user.
DAU	The number of individual users who played a game on a particular day.
DPU	The number of players (active users) who made a purchase on a given day.
EPS	Earnings per share
Live Ops	Activities aimed at increasing the player engagement, among others, by adding new features to participate, and active management of promotions within the game.
MAU	The number of individual users who played a game during a particular month.
Monthly Conversion	The percentage of MAU that made at least one purchase in a month during the same period In- game, in connection with the purchase of additional game features. In-app purchases can be m payment card, transfer), various electronic channels (e.g. e-banking, mobile phone) or using pay
MPU	MPU is defined as the number of players (active users) who made a purchase at least once in a
Retention	The number of users who continued to use the game after a certain period of time after downlo
UAMC User acquisition marketing campaigns	Process of the acquisition of users through paid campaigns or promotional offers



to games, recurring and one-off virtual events in which players can

In-app purchases. Payments made by users after downloading a e made through various non-cash payment instruments (e.g. payment service providers (e.g. PayPal).

n a given month.

nloading the application.