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# Today's Presenters



Anton Gauffin Chief Executive Officer

HTTI JE

# JUGE

#### Marek Chwałek

**EVP Finance** 

**Solid performance:** 

- + Franchise longevity
- + EBITDA growth
- + Cash growth
- + Future growth

## **1Q23 Highlights**



**HC & BC exceeded \$1.6bn in lifetime revenue** \$71m in Revenue (-15% YoY), reflecting sunsetting Traffic Puzzle, lower marketing spend & challenging conditions in the mobile gaming market

Robust cash position of \$238.5m as of 31st March 2023

**Record high Adjusted EBITDA profit margin** 

Delivering on our operational shift & focus on profitability

~\$150m Share Buyback Program kicks off

Details announced in the published Invitation To Sell ("ITS")

**Pods - positioning Huuuge for future growth** We have refocused and accelerated our efforts to rapidly iterate, prototype and develop new games - four Pods already operational

#### \$17m NET OPERATING CASH **FLOW**

vs. **\$20m** 1Q '22

\$72m

vs. **\$84m** 1Q '22

\$**27.6**m Adj. EBITDA vs. **\$14.4m** 1Q '22

38.5% Adj. EBITDA MARGIN

vs. **17.1%** 1Q '22

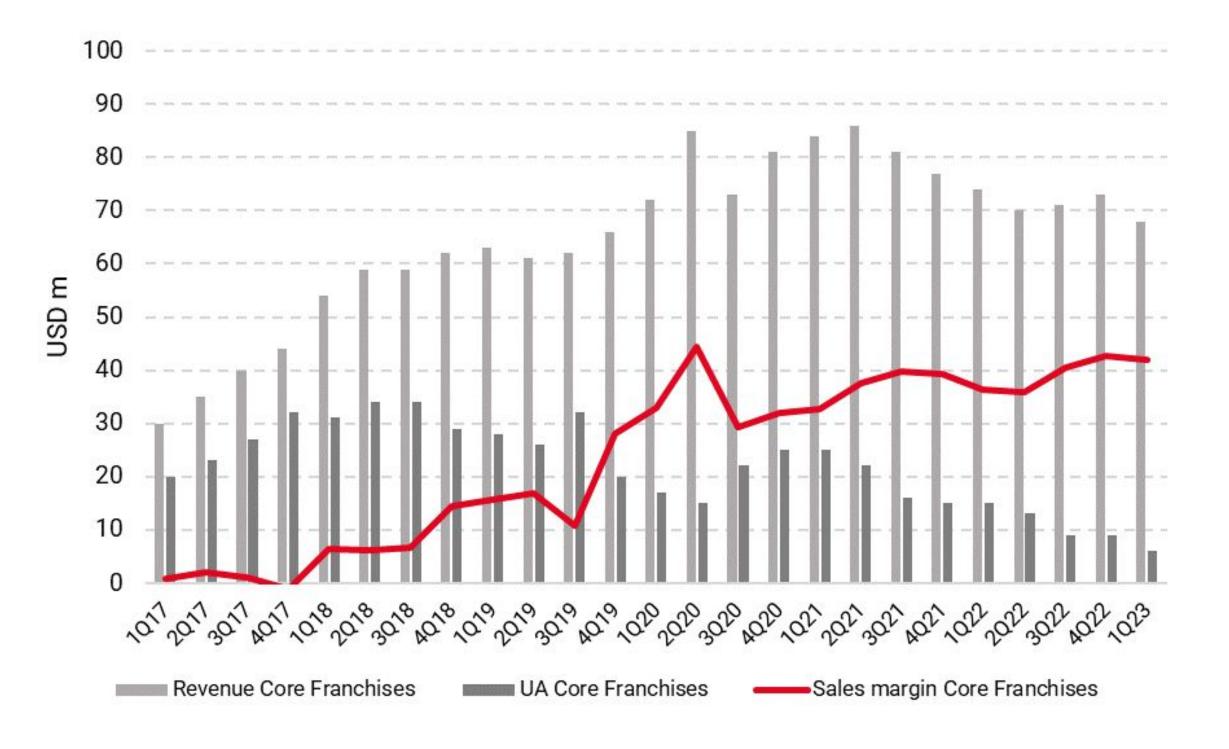
# **BUSINESS UPDATE**





# **Core Franchises in 1Q 2023**

Harvesting long-term profits





- Harvesting strategy continued. We are careful with marketing investments, which results in growing sales margin and freeing up focus and resources
- Our marketing spend in 1Q 2023 was unusually low as we have cut the worst performing channels. This level is not indicative of our spend throughout the year - we plan to be more active outside of performance-based User Acquisition (e.g. brand marketing)
- Best in class monetization metrics (conversion, ARPDAU and ARPPU) vs peers
  driven by our clubs and social features
- Extraordinary retention of our most valuable players
- Focus going forward on profitability and longevity: quality vs quantity

# **Core Franchises: Live Projects**

More upside from everlasting player relationships

#### **Extension of Huuuge's VIP Program**

Generating an uplift in engagement, retention and monetization of our most valuable players

**Webshop for HC & BC - improving player experience** With an enthusiastic response from our players, we have expanded beyond the US to new geographies (EU, Canada, Australia). Further expansion through a **playable PC version** of HC and BC in 2H 2023

Introduction of a more balanced and segmented game economy

Another major economy upgrade planned for 2H 2023

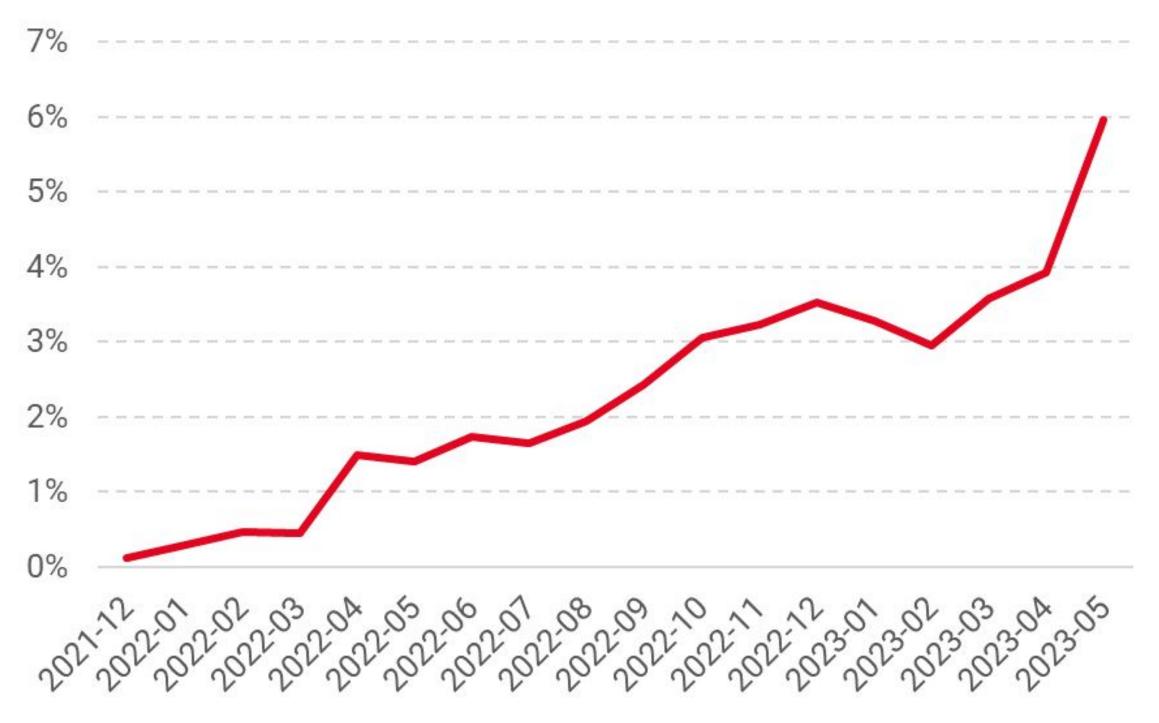




# **Core Franchises: Webshop success**

Progress has accelerated rapidly over the past few months

#### Webshop Revenue as % of Total Revenue



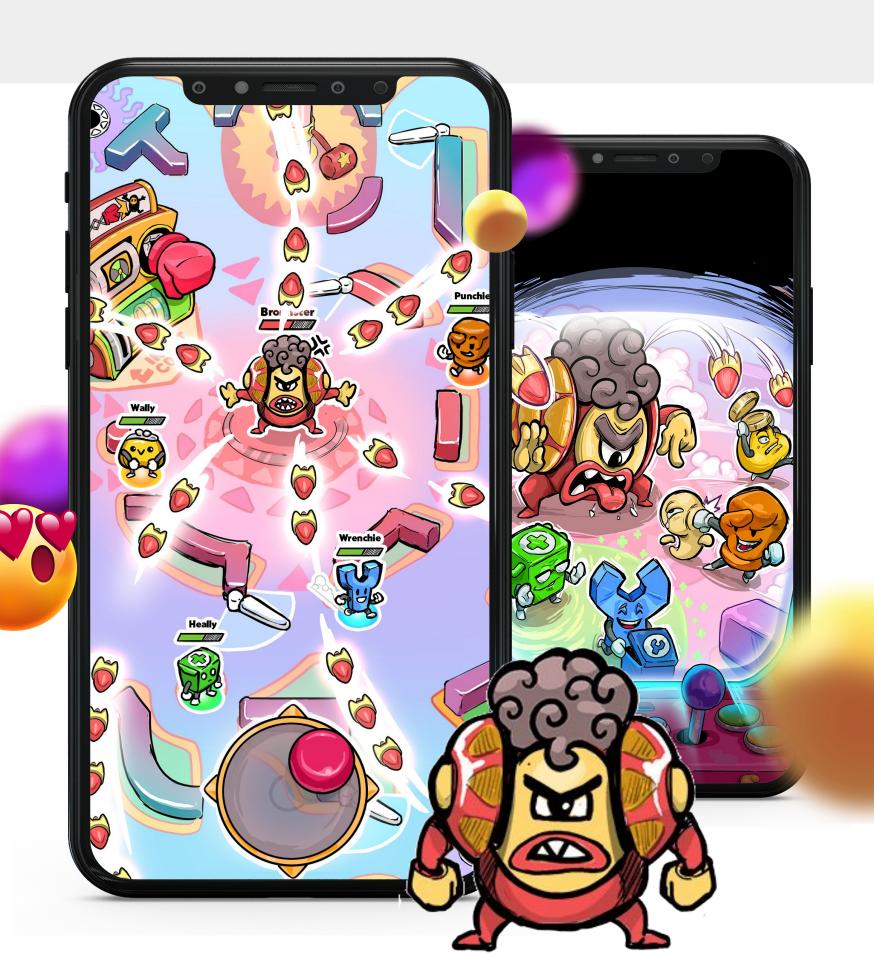


- Webshop performance YTD has exceeded our internal expectations
- We have already achieved quite broad geographical coverage and we are now focusing on more aggressive promotion of our Webshop, increasing the number of payers as well as frequency of player purchases
- We plan further expansion through launching a web / PC version of HC and BC in 2H 2023
- We are exploring new third party solutions in order to improve our offering in terms of UX, number of payment providers and login systems

# Huuuge Pods

Multiplayer Multiplatform games for Worldwide audiences

- Four Pods are already operational
- Our goal is to drive new growth for Huuuge new games, new audiences
- Community and player centric approach
  - All games are developed with a **multiplayer focus**
  - Focus on building sustainable organic demand and visibility on relevant social / discovery channels: Youtube, TikTok and more...
  - We are working with external partners to help us drive community engagement
- First releases potentially in H2 2023 we acknowledge the market realities - we will be iterating and expect to kill multiple prototypes/games in the process





# **Strategic & Operational Directions**





- Active efforts to increase the use of AI across the whole organisation
- Lots of opportunities to improve and optimise how the Huuuge Team leverages the latest advancements of Gen Al on a day-to-day basis







#### Grow Huuuge product portfolio by partnering

- Actively exploring M&A, partnerships, publishing and licensing opportunities where existing Huuuge assets could be leveraged (brand, audience, knowhow)
- Target to expand Huuuge product portfolio with new Huuuge branded products

#### **Explore new business models and open new markets**

- Assessing and exploring new market opportunities to expand into new markets such as skill gaming
- Closely following the evolution of the Web3 space readiness to be active if there is positive player traction and change in the market sentiment

#### Forming new partnerships vs. doing everything in-house

Opportunity to level-up by partnering with 3rd party specialists with strong commercial incentives to drive results in areas such as Webshop or Ad Monetization



# FINANCIAL UPDATE





# Financial Performance

01

The revenue decline results from sunsetting Traffic Puzzle and some other game titles. Core Franchises declined by 8.1% as the improvement in monetization metrics did not fully offset the payer base decline resulting from decreased marketing spend

02 The decrease in UA marketing campaigns reflects our new user acquisition strategy and our adaptation to the post-IDFA mobile advertising environment

- **03** The savings in R&D expenses are mostly driven by lower headcount. Q1'23 G&A expenses are affected by the one-off restructuring costs
- 04

Our adjusted EBITDA nearly doubled compared to the previous year, achieving an all-time high in adjusted EBITDA profitability

	USD m
	Core Franchises
	Traffic Puzzle
	Other
01	Revenue
	Gross profit/(loss) on sales
02	Sales and marketing expenses
03	Research and development exp
	General and administrative expe
	Other operating income/(expension)
	Operating result
	Finance income/expense, net
	Profit/(loss) before tax
	Income tax
	Net result for the period

**Adjusted EBITDA** 



	Q1 23	Q1 22	YoY
	68.0	74.0	-8.1%
	3.1	8.6	-63.8%
	0.6	1.4	-55.3%
	71.7	84.0	-14.6%
	50.6	58.5	-13.5%
3	(9.3)	(29.9)	-68.9%
penses	(7.2)	(9.0)	-20.1%
penses	(10.0)	(9.1)	10.2%
nse), net	0.4	0.1	382.7%
	24.5	10.7	129.7%
	1.5	0.1	>999.9%
	26.0	10.7	142.2%
	(3.6)	(1.8)	99.5%
	22.4	8.9	150.9%
	27.6	14.4	91.8%

# Balance Sheet

01

Includes mainly intangible assets and office leases

02

Primarily cash and cash equivalents (\$238.5m, or 87% of current assets)

03 Increase in current liabilities results mainly from accumulation of the yearly performance bonus provision and restructuring costs provision

#### USDm

	Total equity and liabilities
03	Current liabilities
	Non-current liabilities
	Total equity
	Total assets
02	Current assets
01	Non-current assets



March 31, 2023	December 31, 2022
36.5	37.4
274.6	248.9
311.1	286.3
263.8	240.7
9.5	10.0
37.8	35.6
311.1	286.3

# Cash Flows

01

Net operating CF declined vs Q1'22 despite much higher profit before tax. In Q1'23 Net Operating CF was negatively affected by a temporary increase in trade and other receivables resulting from the payment schedule of Apple Store

The positive investment CF in Q1'23 was mostly driven by interest received from bank deposits and money market funds as we have been gradually rolling our cash balance to higher yields

03

Financing CF in Q1'23 consisted mostly of lease repayment

# USDmPre-tax profit01Net Operating CF02Investing CF03Financing CFChange in cashCash End of Period



Q1 23	Q1 22
26.0	10.7
16.9	19.9
1.4	(25.7)
(0.9)	0.1
17.4	(5.7)
238.5	198.7

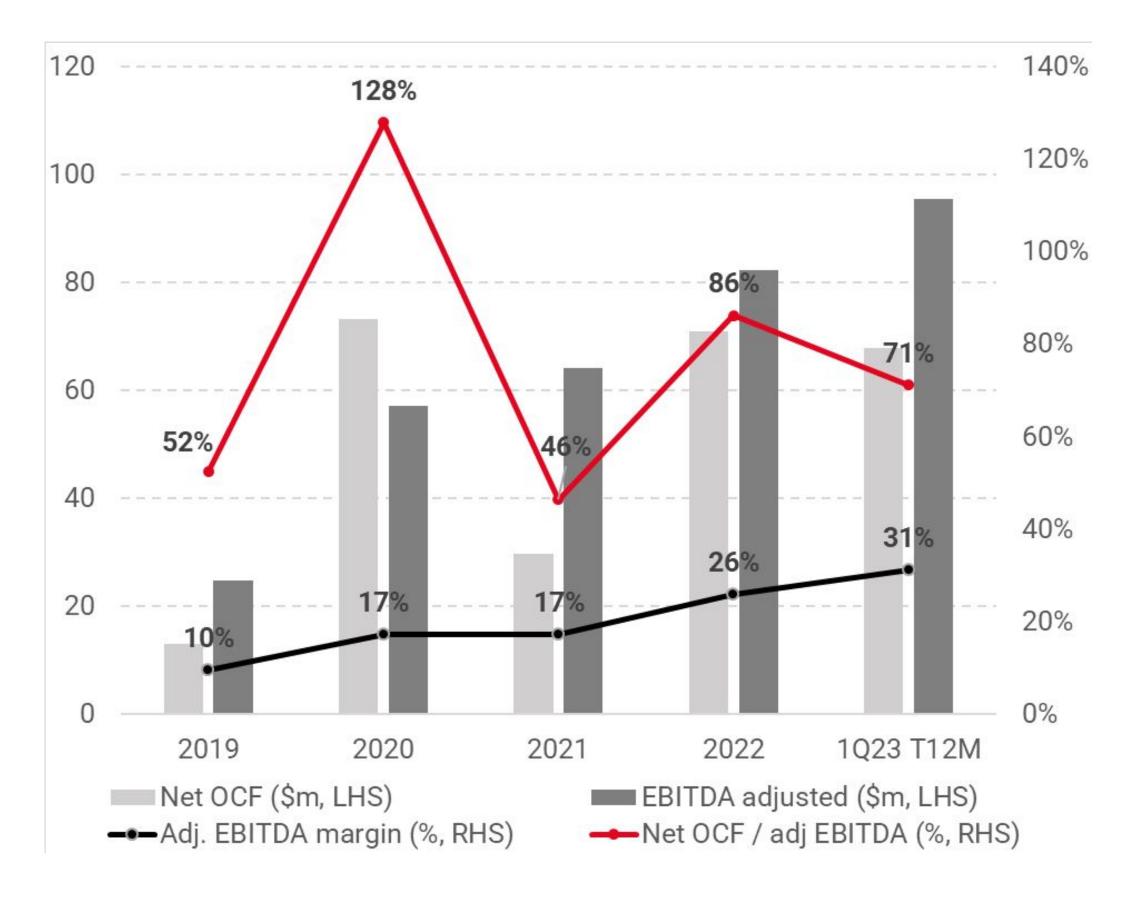
# Highly Cash Generative Business

Cash is king in an uncertain environment and **we are a fundamentally strong business** in an extremely fortunate position

We recognize that we are one of the most cash generative businesses in the games industry (as measured by Net OCF to adjusted EBITDA conversion)

This gives us a lot of **flexibility when it comes to our future** be it potential M&A, investments in internal projects or returning cash to our shareholders

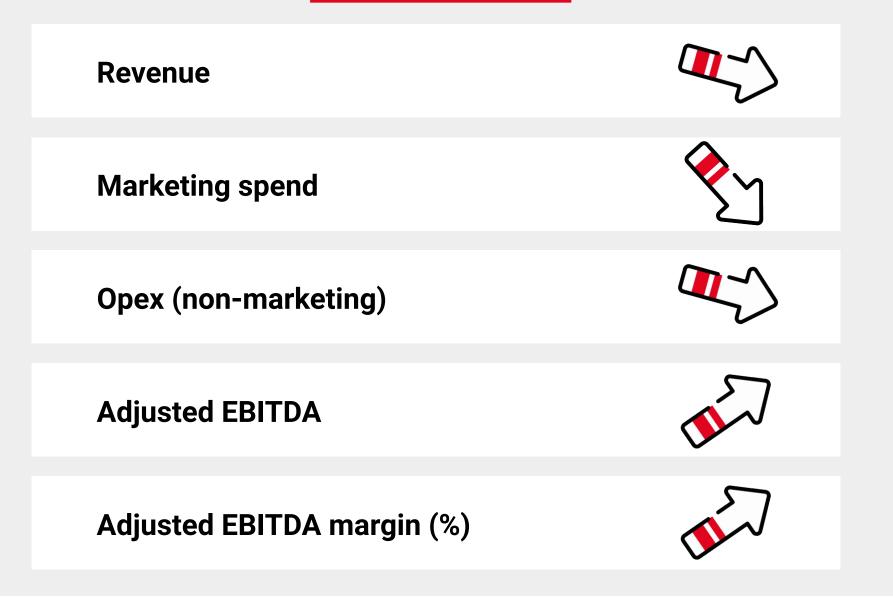
If we are unable to find good investment opportunities, and as long as our valuation multiples are lower relative to our industry peers, we are supportive of potential future share buybacks





# **Outlook for 2023 - reiterating our view**

### 2023 Outlook (YoY)



- We reiterate our 2023 directional outlook presented during our FY2022 investor call
- We continue to focus on optimization and productivity improvements
- With headcount now lower by  $\sim 20\%$  vs 2022, materially lower costs will be fully visible in H2 2023
- We expect to ramp up our marketing spend in Q2-Q4, but still with a very disciplined approach in mind
  - Management views Q1 2023 numbers as broadly indicative of the expected 2023 annualised performance in terms of adj. EBITDA & profitability





## **Key Highlights**



# Thank you

For more information please see <u>https://ir.huuugegames.com</u>

## **Financial data**

Profit & Loss account (USD m)	2017	2018	2019	2020	2021	2022	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q421	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23
Revenue	152.1	236.1	259.4	332.7	373.7	318.6	76.0	88.9	78.5	89.2	95.7	97.5	92.0	88.5	84.0	79.4	77.5	77.7	71.7
Cost of sales	-44.8	-71.8	-79.1	-99.6	-112.2	-98.9	-23.0	-26.8	-23.5	-26.3	-28.1	-29.4	-28.0	-26.8	-25.5	-24.0	-23.8	-23.6	-21.1
Gross profit/(loss) on sales	107.3	164.3	180.2	233.1	261.5	221.7	53.1	62.1	55.0	62.9	67.6	68.2	64.0	61.8	58.5	55.4	53.8	54.0	50.6
Sales and marketing expenses. including	-103.5	-135.5	-129.5	-125.1	-146.2	-88.8	-24.0	-23.7	-33.9	-43.6	-43.2	-39.3	-34.1	-29.6	-29.9	-27.4	-17.7	-13.8	-9.3
User acquisition marketing campaigns	na	na	-119.9	-111.5	-130.0	-73.7	-21.4	-19.9	-30.3	-40.0	-39.1	-34.8	-29.9	-26.3	-26.3	-23.1	-14.2	-10.1	-6.3
General Sales and marketing expenses	na	na	-9.6	-13.6	-16.2	-15.1	-2.6	-3.8	-3.5	-3.6	-4.1	-4.5	-4.2	-3.4	-3.6	-4.2	-3.5	-3.8	-3.0
Research and development expenses	-4.1	-10.0	-15.8	-29.8	-33.1	-29.6	-5.9	-7.8	-7.6	-8.7	-7.8	-8.0	-9.6	-7.7	-9.0	-7.9	-6.3	-6.5	-7.2
General and administrative expenses	-4.9	-11.0	-14.2	-27.6	-38.0	-39.6	-5.7	-4.5	-7.2	-10.0	-10.0	-9.5	-9.9	-8.6	-9.1	-9.2	-11.6	-9.7	-10.0
Impairment of intangible assets						-26.1												-26.1	0.0
Other operating income/(expense). net	0.0	-0.2	-6.5	-0.3	0.4	1.0	0.1	-0.3	0.3	-0.4	0.0	-0.1	0.8	-0.3	0.1	0.2	0.4	0.3	0.4
Operating result	<u>-5.1</u>	7.6	14.2	50.2	44.6	39	17.5	25.9	6.8	0.1	6.5	11.2	11.3	15.6	<u>10.7</u>	11.2	18.5	-1.8	24.5
Finance income	0.0	0.3	0.5	2.1	0.0	2	0.0	0.4	0.5	1.1	0.1	-0.1	0.0	0.0	0.2	0.0	0.7	1.3	1.6
Finance expense	-4.2	-3.2	-5.9	-128.5	-45.6	-2	-3.0	-8.6	-7.6	-109.3	-43.6	0.5	-1.5	-1.0	-0.1	-1.2	-0.7	0.2	-0.1
Profit/(loss) before tax	<u>-9.3</u>	4.7	8.9	-76.2	-1.0	39	14.6	17.7	-0.3	-108.2	-37.0	11.7	9.8	14.5	10.7	10.0	18.6	-0.2	26.0
Income tax	0.2	-1.7	-4.6	-6.4	-8.7	-7	-1.8	-3.5	-1.9	0.8	-0.6	-2.5	-2.4	-3.2	-1.8	-1.3	-3.3	-0.6	-3.6
Net result for the period	<u>-9.1</u>	3.0	4.3	-82.6	<u>-9.7</u>	32	12.8	14.2	-2.2	<u>-107.4</u>	-37.5	<u>9.1</u>	<u>7.4</u>	<u>11.4</u>	<u>8.9</u>	8.6	<u>15.3</u>	-0.9	22.4
Balance sheet (USD m)	2017	2018	2019	2020	2021	2022	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23
Total non-current assets	2.3	2.0	4.7	17.3	67.5	37	19 <del>-</del>			17.3	17.1	55.6	54.6	67.5	65.4	63.2	60.3	37.4	36.5
Total current assets	48.6	51.6	48.4	124.5	232.4	249				124.5	221.9	216.8	224.8	232.4	225.8	213.2	218.2	248.9	274.6
Total assets	50.8	53.6	53.1	141.8	299.9	286				141.8	238.9	272.4	279.4	299.9	291.2	276.4	278.5	286.3	311.1
Total equity	-20.3	-9.5	-19.8	-96.0	226.1	241				-96.0	188.6	200.3	211.8	226.1	236.3	227.4	238.0	240.7	263.8
Total non-current liabilities	52.0	47.4	50.1	183.0	13.0	10				183.0	4.8	4.7	4.0	13.0	12.2	11.0	9.8	10.0	9.6
Total current liabilities	19.1	15.7	22.8	54.8	60.9	36				54.8	45.6	67.4	63.6	60.9	42.7	38.1	30.7	35.6	37.8
Total equity and liabilities	50.8	53.6	53.1	141.8	299.9	286				141.8	238.9	272.4	279.4	299.9	291.2	276.4	278.5	286.3	311.1
Cash flow statement (USD m)	2017	2018	2019	2020	2021	2022	Q1 20	Q2 20	Q3 20	Q4 20	Q1 21	Q2 21	Q3 21	Q421	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23
Net cash flows from operating activities	-4.8	4.5	13.0	73.2	29.8	71.0	16.3	26.5	16.0	15.0	-8.3	8.5	18.8	10.8	19.9	6.4	15.8	28.9	16.9
Net cash from investing activities	0.7	-0.6	-0.6	-5.5	-16.0	-32.6	-0.6	-1.5	-1.5	-1.9	-0.6	-11.4	-1.7	-2.3	-25.7	-1.1	-5.3	-0.6	1.4
Net cash from financing activities	26.9	0.1	-21.1	0.0	96.6	-21.8	9.2	-0.6	-7.9	-1.3	98.6	-0.5	-0.6	-0.9	0.1	-16.3	-4.8	-0.8	-0.9
EBITDA	-4.6	8.2	16	54	53	50	18.1	26.5	7.4	1.5	7.6	13.3	13.6	18.1	13.3	13.8	21.4	1.2	27.0
Adjusted EBITDA	-4.3	10.1	25	57	64	82	18.4	27.3	8.6	3.1	10.4	15.6	17.7	20.7	14.4	13.7	24.5	29.7	27.6
Adjusted EBITDA																			



# Appendix - KPI's

(users)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	1019	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23
Total DAU	632 113	850 717	911 048	947 188	789 831	610 489	874 002	876 371	913 997	979 820	980 224	970 211	944 456	893 861	888 781	773 229	769 744	727 568	701 620	671 967	557 666	510 702	468 395
Core Franchises	509 356	772 029	769 134	628 119	478 960	380 751	801 215	758 581	769 710	747 029	721 866	645 541	577 293	567 775	545 487	483 502	452 979	433 872	428 174	384 442	353 568	356 818	344 143
New franchises	0	438	67 422	182 039	251 745	201 703	12 072	16 349	79 247	162 021	142 405	178 311	182 113	225 327	259 706	243 414	252 353	251 507	239 022	248 754	180 427	138 609	113 468
Other	122 757	78 250	74 492	137 030	59 126	28 055	60 71 5	101 442	65 040	70 770	115 953	146 359	185 050	100 759	83 588	46 313	64 412	42 189	34 424	38 770	23 671	15 275	10 784
Procession																							
(users)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	1019	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23
Total DPU	14 152	21 357	25 498	27 146	25 865	22 266	24 888	23 595	26 100	27 410	27 535	27 861	25 412	27 775	28 596	26148	24 364	24 352	24 951	23 123	21 041	19 948	17 814
Core Franchises	13 265	20 890	23 831	24 095	20 623	18 134	24 522	23 113	23 409	24 279	24 962	25160	22 435	23 823	23 240	20 820	19 114	19 320	19 788	18 066	17 330	17 352	15843
New franchises	0	2	1 493	2 735	5 068	3 867	93	324	2 573	2 981	2 436	2 3 5 8	2 4 4 2	3 704	5199	5168	5 015	4 891	4 859	4 648	3 456	2 506	1 912
Other	887	464	175	316	173	236	273	157	118	150	138	343	536	248	157	160	235	142	304	410	254	90	60
(%)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	1019	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1021	2Q21	3Q21	4Q21	1022	2Q22	3Q22	4Q22	1Q23
Conversion (monthly, MPU/MAU)	4,2%	5,5%	5,5%	4,5%	5,5%	6,3%	6,2%	5,4%	5,5%	4,9%	4,8%	4,2%	4,2%	4,8%	5,0%	5,7%	5,5%	5,8%	5,6%	5,5%	7,0%	7,9%	8,1%
Core Franchises	4,9%	6,2%	6,5%	7,4%	8,7%	9,7%	6,9%	6,9%	6,2%	6,2%	6,8%	7,2%	7,7%	8,3%	8,3%	8,4%	9,0%	9,1%	8,6%	9,2%	10,7%	10,9%	10,8%
New franchises	n/a	0,9%	4,0%	2,6%	3,5%	3,5%	1,6%	3,2%	5,8%	3,4%	3,4%	2,1%	2,6%	2,7%	3,3%	3,7%	3,5%	3,5%	3,5%	3,2%	3,7%	3,9%	3,8%
Other	1,8%	1,4%	0,4%	0,4%	0,7%	1,8%	1,1%	0,2%	0,3%	0,4%	0,2%	0,4%	0,6%	0,5%	0,3%	0,9%	0,9%	0,9%	1,5%	1,8%	2,6%	1,2%	1,1%
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	1019	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1Q21	2Q21	3Q21	4Q21	1022	2Q22	3Q22	4Q22	1Q23
ARPDAU	0,66	0,76	0,78	0,96	1,30	1,43	0,80	0,78	0,77	0,78	0,85	1,01	0,90	1,08	1,20	1,39	1,30	1,32	1,33	1,29	1,50	1,66	1,70
Core Franchises	0,80	0,83	0,90	1,36	1,88	2,07	0,87	0,89	0,88	0,96	1,10	1,44	1,38	1,55	1,72	1,96	1,93	1,93	1,92	2,00	2,17	2,23	2,19
New franchises	n/a	0,10	0,27	0,27	0,48	0,39	0,08	0,15	0,34	0,25	0,25	0,22	0,23	0,36	0,46	0,50	0,48	0,47	0,44	0,38	0,37	0,36	0,35
Other	0,07	0,09	0,04	0,06	0,08	0,13	0,07	0,02	0,05	0,04	0,04	0,05	0,06	0,07	0,07	0,09	0,07	0,10	0,15	0,14	0,11	0,07	0,07
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	1019	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	4Q20	1021	2Q21	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1Q23
Daily ARPPU	28,7	29,9	27,8	32,8	38,0	38,0	28,0	28,7	26,9	27,7	30,0	34,6	32,7	33,7	35,7	39,5	39,3	37,7	35,9	36,1	38,9	41,7	44,0
Core Franchises	30,2	30,4	28,9	35,3	43,5	43,4	28,3	29,1	28,7	29,6	31,9	37,0	35,3	36,9	40,3	45,4	45,7	43,4	41,5	42,4	44,4	45,9	47,6



# Appendix - glossary

ARPDAU	Average revenue per daily active user.
ARPPU	Average revenue per paying user.
DAU	The number of individual users who played a game on a particular day.
DPU	The number of players (active users) who made a purchase on a given day.
Live Ops	Activities aimed at increasing the player engagement, among others, by adding new featur can participate, and active management of promotions within the game.
MAU	The number of individual users who played a game during a particular month.
Monthly Conversion	The percentage of MAU that made at least one purchase in a month during the same perior a game, in connection with the purchase of additional game features. In-app purchases ca payment card, transfer), various electronic channels (e.g. e-banking, mobile phone) or usin
MPU	MPU is defined as the number of players (active users) who made a purchase at least onc
Retention	The number of users who continued to use the game after a certain period of time after d
UAMC User acquisition marketing campaigns	Process of the acquisition of users through paid campaigns or promotional offers



tures to games, recurring and one-off virtual events in which players

riod In-app purchases. Payments made by users after downloading can be made through various non-cash payment instruments (e.g. ing payment service providers (e.g. PayPal).

nce in a given month.

downloading the application.





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