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Today's presenters





Anton Gauffin Chief Executive Officer, Founder **Grzegorz Kania** Chief Financial Officer



Jon Bellamy EVP Strategy & Investment



2021 Huuuge at a glance



Double digit growth delivered in FY 2021 despite difficult market environment



One M&A closed and four publishing contracts signed in 2021



Attractive pipeline for 2022 with three own titles and new initiatives in progress



2021 revenue

12% yoy Revenue and adj.

EBITDA growth



ARPPU on core franchise 12%

2021 Sales bookings from new titles



Adjusted EBITDA margin



Team members



Note: All data for FY 2021

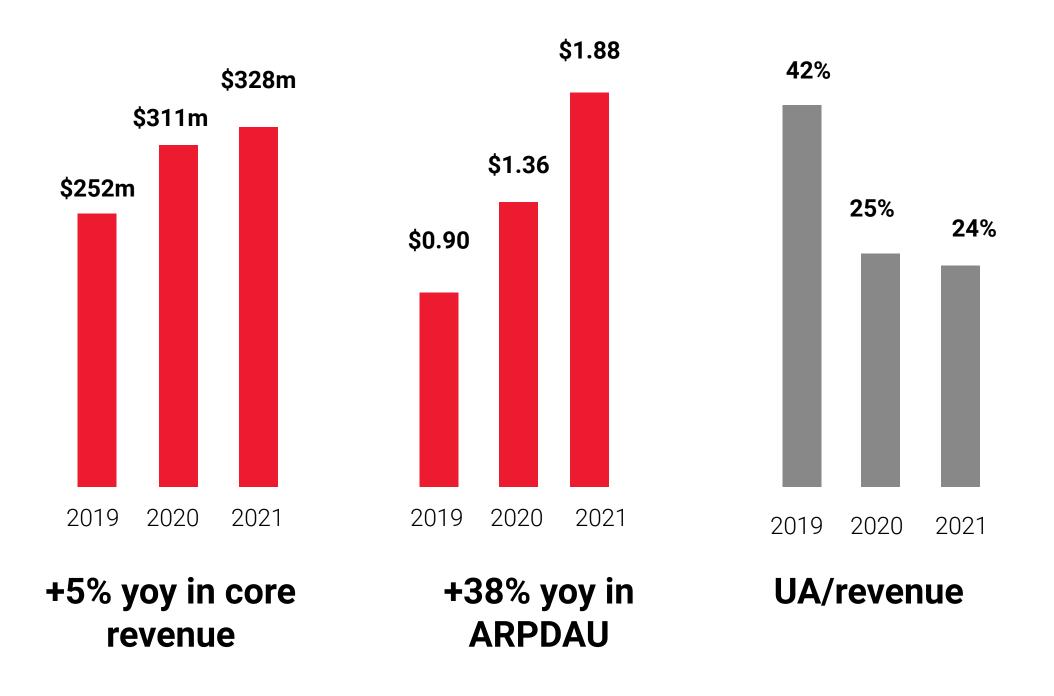


Business Update



Core franchises in FY

Focus on long-term profitability and longevity



¹ UA -> Costs of User Acquisition Marketing Campaigns

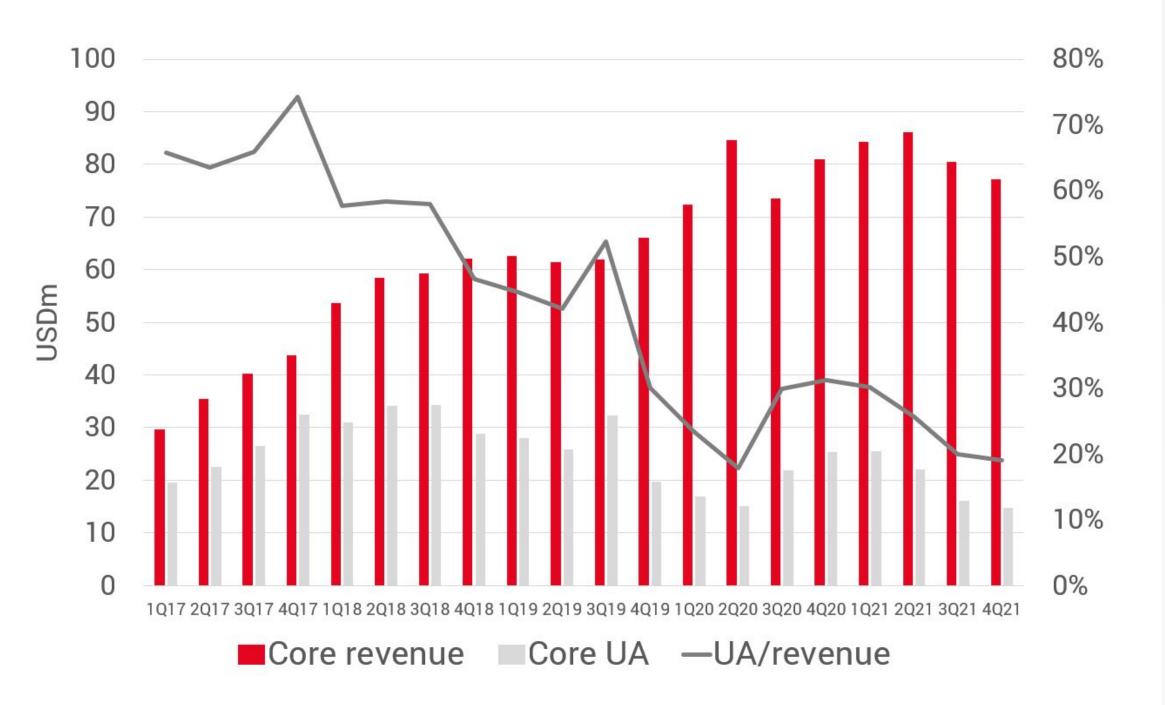


- The whole social casino sector starts to show signs of maturity and thus we are focusing on profitability and longevity of our core portfolio
- Portfolio management and concentration on quality vs quantity
- Huuuge Play Together social centric gameplay experience leads into higher engagement and excellent monetization metrics, paying players stay and pay more



Core franchises

Evergreen life cycles



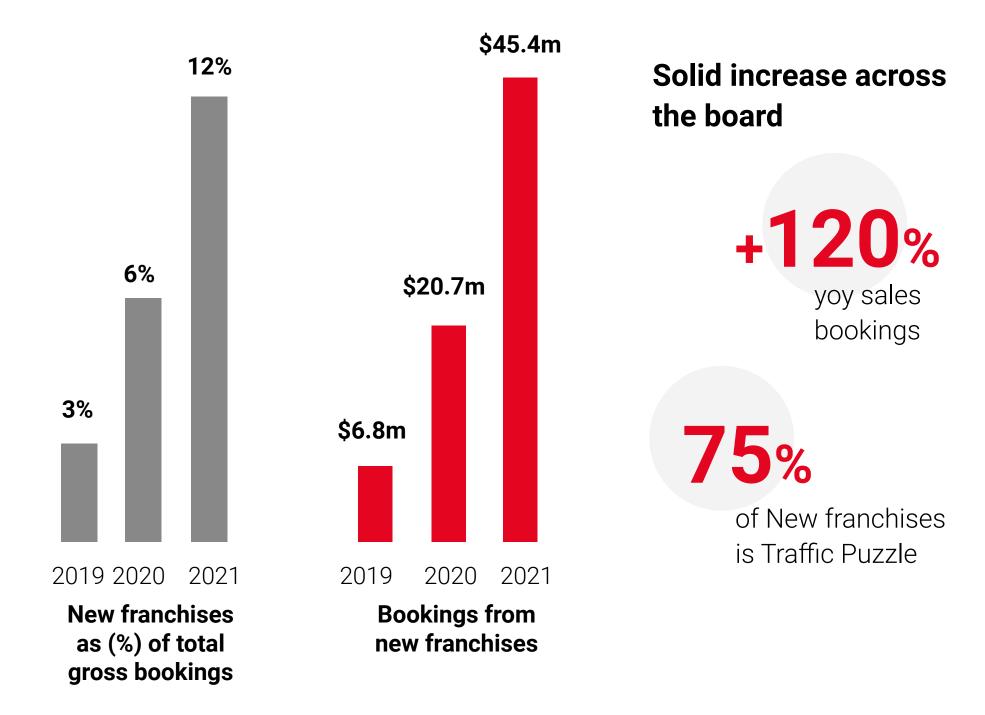


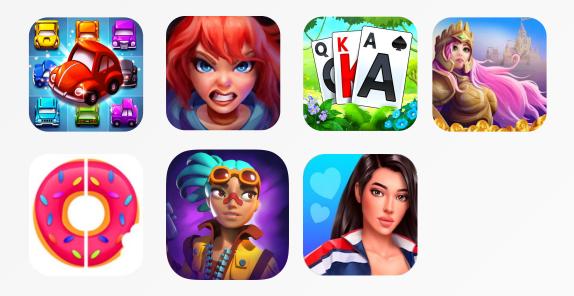
- Evergreen category that continues to deliver value over multiple years
- Increasing profitability allow to explore new growth initiatives
- Near-term focus on optimizing user acquisition spend for flagship games



New franchises in FY 21

Revenue diversification strategy delivering results



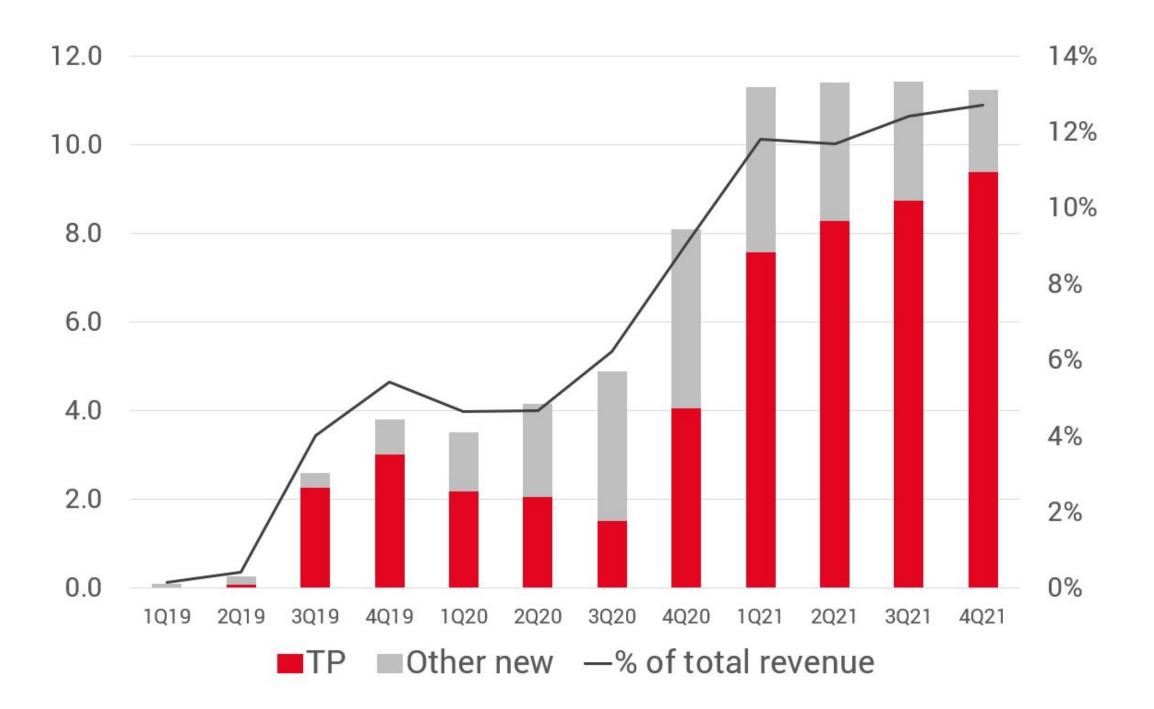


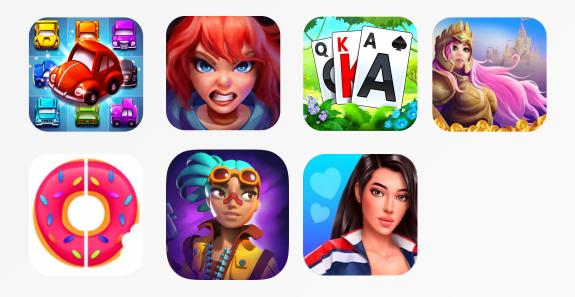
- Continued investment in our build strategy
- Traffic Puzzle is the main growth engine in new franchises
- Other titles at different stage of development



New franchises in Q4 21

Increasing importance in total revenue



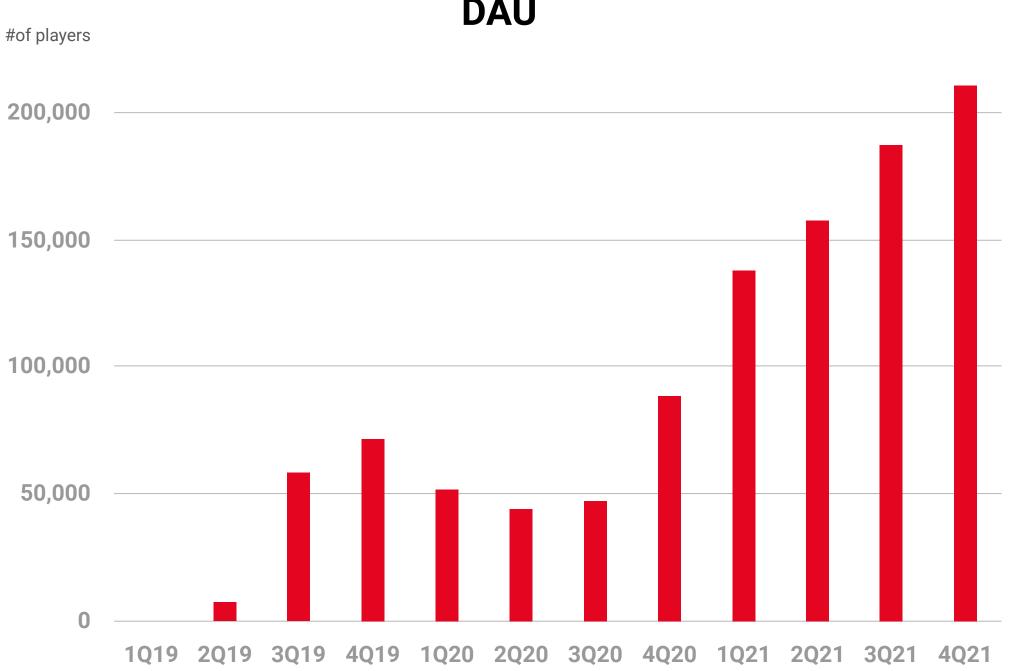


- New franchises account for 13% of total revenue in Q4 21
- Smaller stake in other games vs TP results from suspension of UA investment in some titles
- New games at soft launch / testing phase



Traffic Puzzle: A Unique Puzzle Game

Consistently strong performance, and more to come



DAU

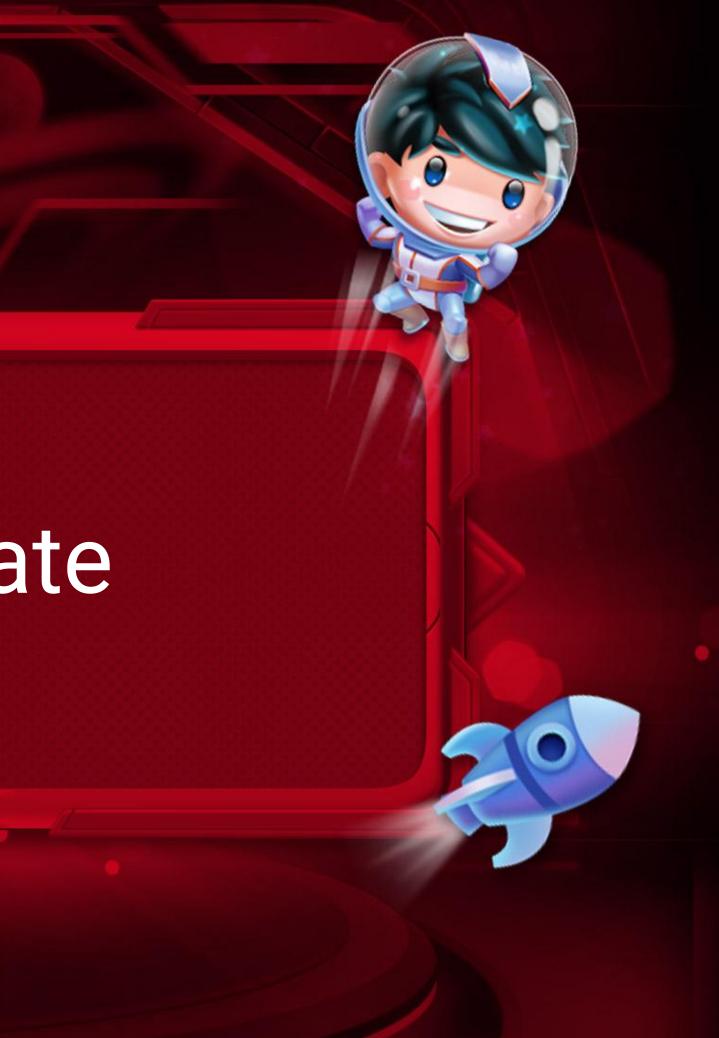
- Traffic Puzzle continues to be our most promising product
- In Q4, the game hosted more than 200,000 unique users, up more than 120% versus Q4 2020
- The primary constraint of Traffic Puzzle today is on the product side. Specifically: difficulty balancing. We have a solution rolling out in late Q2
- We're beginning work on a second game within the Traffic Puzzle franchise, following the same playbook employed when building Billionaire Casino



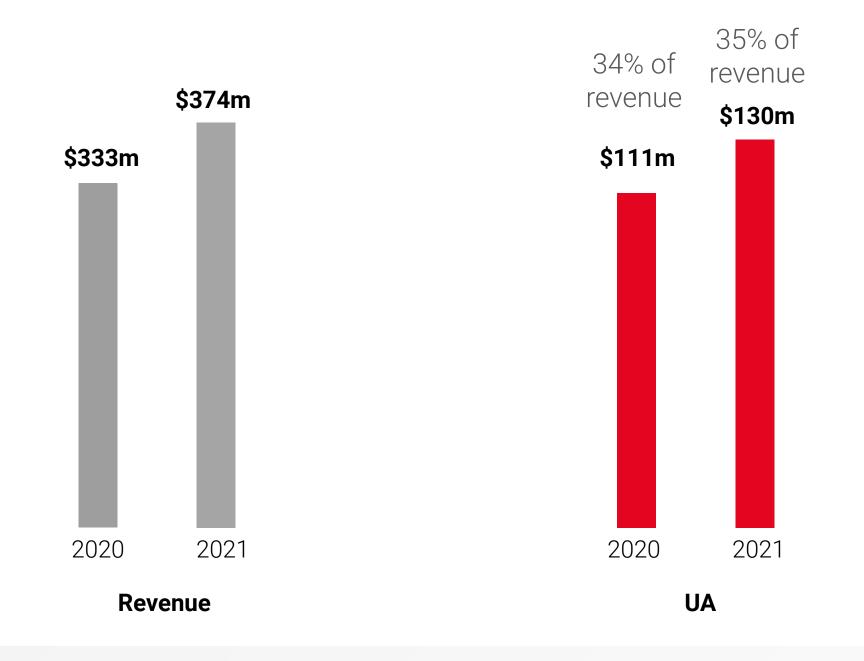


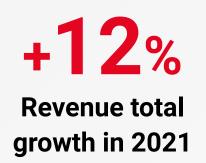
Financial Update





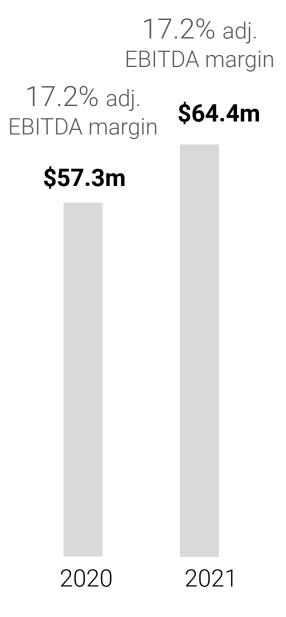
Financial highlights - FY 2021



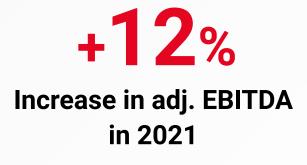




User acquisition marketing campaign costs yoy



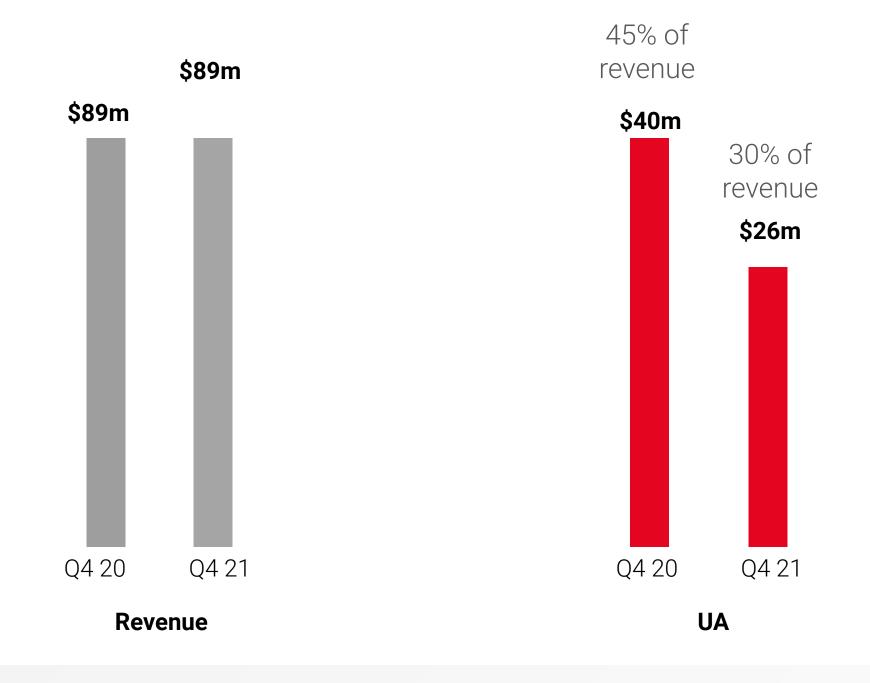
Adjusted EBITDA

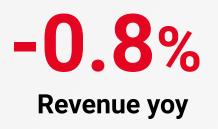


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Financial highlights - Q4 21







User acquisition marketing campaign costs yoy



Adjusted EBITDA

6.8X Increase in adj. EBITDA yoy



Financial performance

	USD m	Q4 21	Q4 20	yoy	2021	2020	уоу
01	Revenue	88.5	89.2	-0.8%	373.7	332.7	12.3%
02	<u>Gross profit/(loss) on sales</u>	<u>62.7</u>	<u>62.9</u>	<u>-0.2%</u>	 <u>264.1</u>	<u>233.1</u>	<u>13.3%</u>
	Sales and marketing expenses	-29.6	-43.6	-32.1%	 -146.2	-125.1	16.9%
03	- UA marketing campaigns	-26.3	-40.0	-34.4%	 -130.0	-111.5	16.6%
04	- General sales and marketing expenses	-3.4	-3.6	-6.6%	 -16.2	-13.6	18.8%
	Research and development expenses	-7.7	-8.7	-12.3%	-33.1	-29.8	11.0%
05	General and administrative expenses	-9.6	-10.0	-4.3%	-40.6	-27.6	47.0%
	Other operating income/(expense), net	-0.3	-0.4	-30.9%	0.4	-0.3	-213.1%
	Operating result	<u>15.6</u>	<u>0.1</u>	<u>>999.9</u>	<u>44.6</u>	<u>50.2</u>	<u>-11.2%</u>
	Finance income/expense, net	-1.0	-108.2		 -45.6	-126.4	
	Profit/(loss) before tax	<u>14.5</u>	<u>-108.2</u>		<u>-1.0</u>	<u>-76.2</u>	
	Income tax	-3.2	0.8		-8.7	-6.4	
	Net result for the period	<u>11.4</u>	<u>-107.4</u>		 <u>-9.7</u>	<u>-82.6</u>	

higher ROAS (TP).

01

- 02 from advertising.
- 03
- 04 decline in Q4'21 vs. Q3'21

FY revenue growth driven mainly by Traffic Puzzle but also core franchises growth. In Q4 21 yoy the revenue was flat, which came from lower core franchises, lower revenue from other games due to prioritizing titles with

Cost of sales consists mainly of platform fees paid to distributors and gaming servers expenses. Slight increase in 2021 as well as Q4 21 gross profit on sales margin was mainly due to the higher revenue vs. last year generated

FY 21 UA higher yoy, with the total UA and core UA the highest level investment in Q1 21 and declining every quarter while UA on new franchises stable on a quarterly basis. In FY 21 UA on core franchises was flat vs FY 20.

Growth in FY 21 of General sales and marketing expenses was attributable to development of in house marketing teams and competences, however -19%

FY21 increase in G&A yoy was driven mainly by growing headcount and other employee-related costs (ESOP) as well as by higher D&A. This cost line was also lower on a quarterly basis -12% Q4'21 vs Q3'21



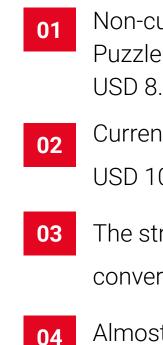
Adjusted vs reported

USDm	Q4 21	Q4 20	Change	2021	2020	Change
EBITDA	18.1	1.5	11.8x	52.6	53.5	-2%
ESOP	2.6	1.5	1.7x	11.8	3.8	213%
Adjusted EBITDA	20.7	3.1	6.8x	64.4	57.3	12%
Adjusted EBITDA margin (%)	23.4%	3.4%		17.2%	17.2%	
Net result for the period	11.4	(107.4)		(9.7)	(82.6)	
ESOP	2.6	1.5		11.8	3.8	
Series C shares revaluation	0.0	108.7		39.0	127.8	
Tax effect of above	0.0	0.0		0.0	-0.8	
Adjusted Net Result	14.0	2.1	6.8x	41.1	48.1	-15%
Adjusted Net Result (%)	15.8%	2.3%		11.0%	14.5%	



Balance Sheet

	USDm	2021	2020
01	Non-current assets	67.5	17.3
02	Current assets	232.4	124.5
	Total assets	<u>299.9</u>	<u>141.8</u>
	Total equity	<u>226.1</u>	<u>(96.0)</u>
03	Non-current liabilities	13.0	183.0
	Preferred shares	0.0	176.6
04	Current liabilities	60.9	54.8
	Total equity and liabilities	<u>299.9</u>	<u>141.8</u>



- Non-current assets increase due to acquisition of Traffic Puzzle game (\$39m) and Right to use assets (increase by USD 8.8m from new offices in Warsaw and Tel Aviv)
- Current assets increase from higher cash balance (including USD 100m proceeds from IPO).
- The structure of total liabilities changed due to the
- conversion of preferred shares Series C into common shares
- Almost 90% of current liabilities are trade and other payables



Cash Flows Q4 2021

	USDm	Q4 21	Q4 20	2021	2020
	Pre-tax profit	14.5	(108.2)	(1.0)	(76.2)
01	Net Operating CF	10.8	14.4	29.8	73.2
02	Investing CF	(2.3)	(1.9)	(16.0)	(5.5)
03	Financing CF	(0.9)	(0.7)	96.6	(0.0)
	Change in cash	7.6	11.9	110.4	67.8
	Cash End of Period	204.4	94.2	204.4	94.2

- 01 Washington case (USD 6.5m).
- 02 software vs last year.
- 03 100m).

Net OCF for the FY 2021 was negatively affected by change in working capital and higher taxes vs last year (while in FY20 working capital changes had positive impact on net OCF). Negative working capital changes of USD 21m (vs positive USD 19m in FY20) were mainly from: decrease in payables for UA, expenses related to IPO and settlement of

In Q4 21 compared to Q4 20 again negative changes in working capital of USD 3.6m vs positive changes of USD 10.9m a year ago.

Cash flow from investing activities in FY 2021 was higher vs FY 20 mainly due to payment for Traffic Puzzle (USD 9.5m) and higher expenditures on

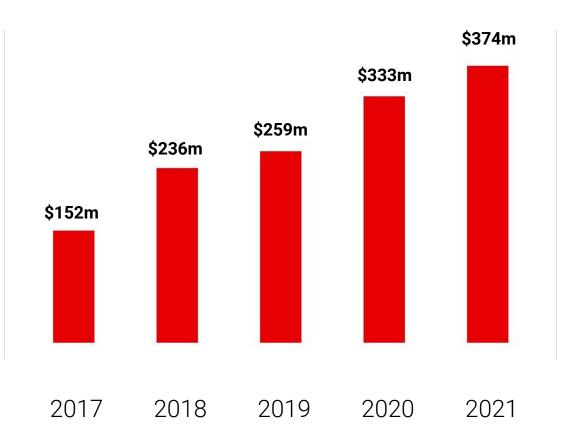
Financing cash flow in FY 2021 reflected mainly net cash from IPO (USD

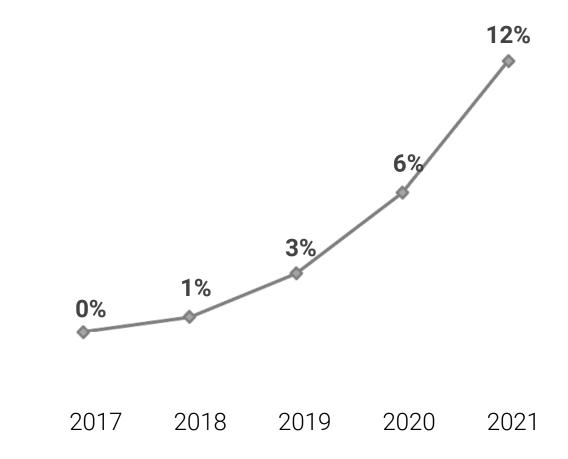


Huuuge's strong track record of revenue growth and improving diversification of our portfolio

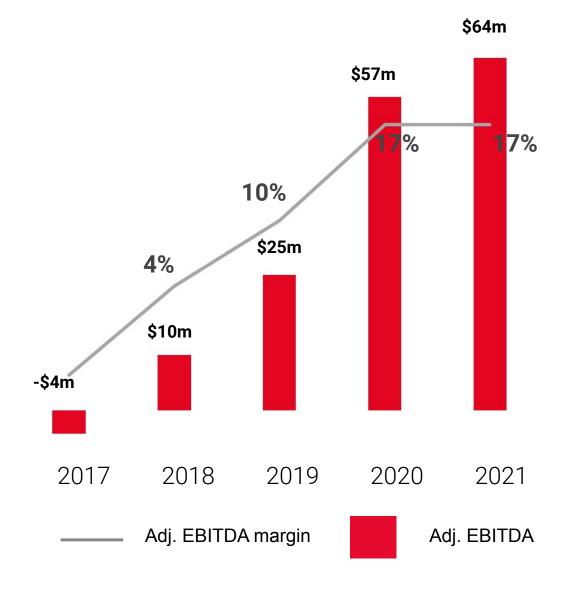
Revenue m\$

New franchises as % of revenue





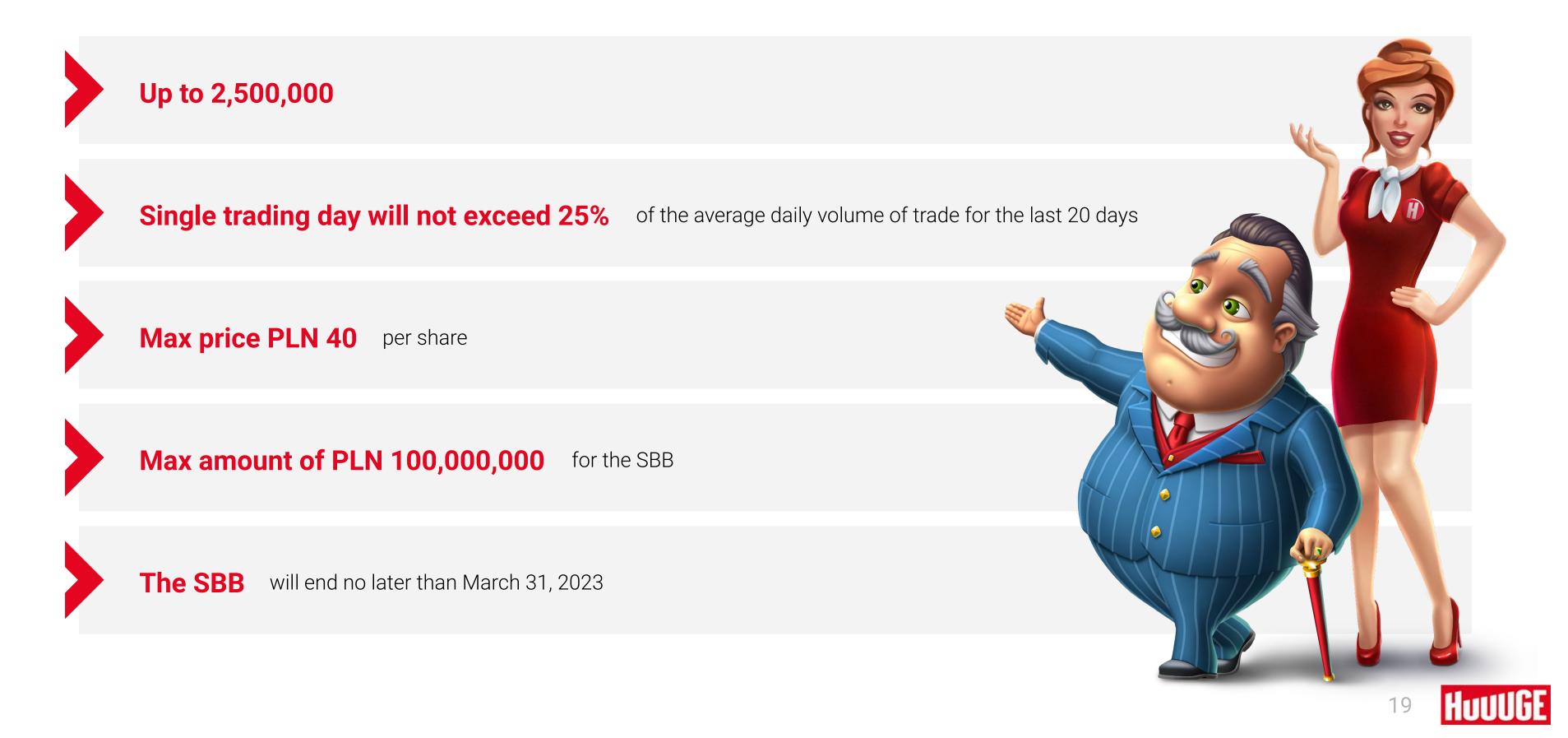
Improvement in adj. EBITDA \$





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SBB commencement

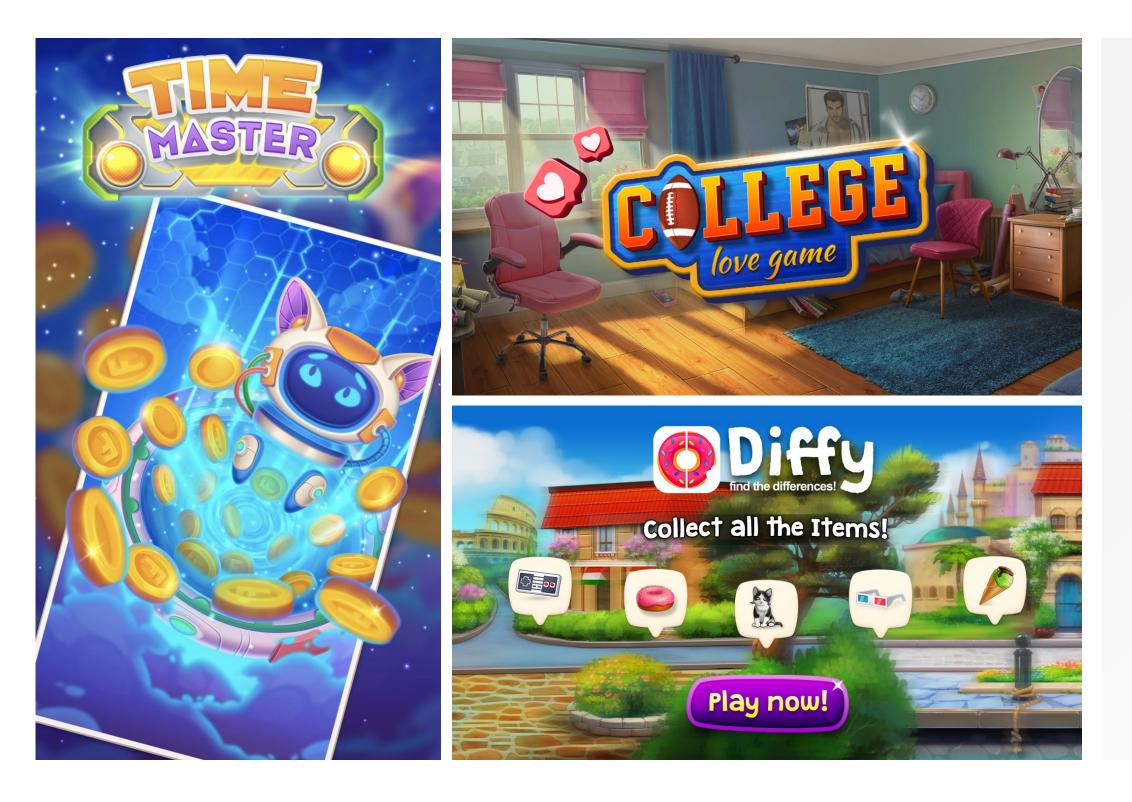




2022 Highlights



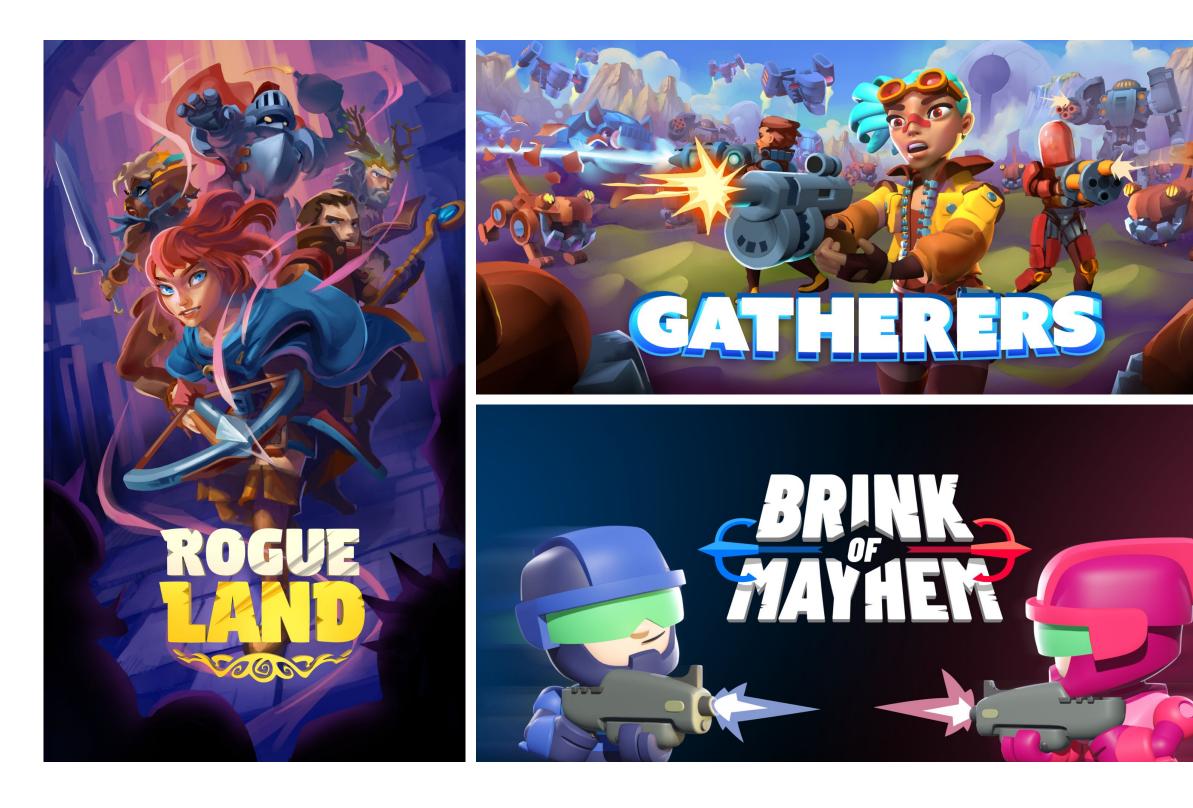
New Franchise Publishing: Continued Momentum

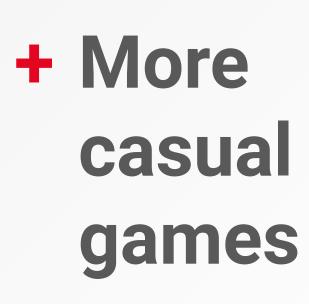


- Successfully executing on Publishing
 2.0 a key funnel for inorganic growth opportunities
- Integration of Diffy and College Love Game complete. Now scaling both games via product and marketing improvements
- Active pipeline of 16 new opportunities being processed
- Games within the Publishing division are still immature, currently generating ~\$4,000/day in aggregate



New Franchise Development: Active Pursuit







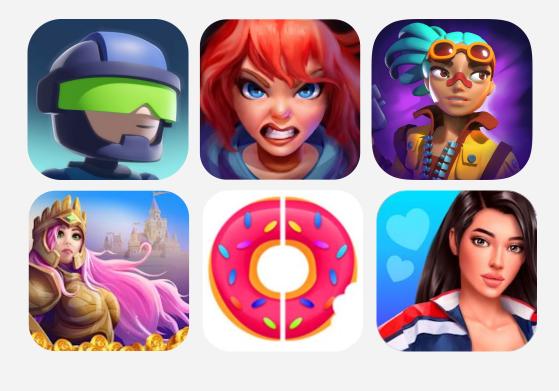
2022 Plans: Investing in the Future

Core Franchises



- game economy. Build the foundations for the **future of success**
- product for the franchise, and the future of organic growth

New Franchises



- Investment in the next generation of Huuuge products, and frontier technologies disrupting the **future of game design**:
 - Soft launch new games
 - Enter Web3 space Ο
- growth



Focus on HC/BC longevity via investments in technology, systems, and

Traffic Puzzle primed for double digit growth. Investment in a second

Investment in the network via Huuuge Publishing: the **future of inorganic**





One More Thing

Exploring Web3: First Steps

Blockchain technology represents an opportunity to build extraordinary games with novel mechanics, unlock new business models, and evolve beyond the status quo. **Huuuge is actively building games for Web3**

Phase 1: Explore options for strategic partnership with blockchain gaming experts and infrastructure providers

Phase 2: Release Huuuge Live; new social gaming platform featuring a variety of games, fun live tournaments, tokens and much more

Phase 3: If successful, release subsequent games at the intersection of social gaming and Web3, leveraging Huuuge's tokens across multiple products







Thank you

For more information please see <u>https://ir.huuugegames.com</u>



Huuuge Appendix





Financial data

P&L (USDm)	2017	2018	2019	2020	2021	1020	2Q20	3Q20	4Q20	4Q20	1Q21	2Q21	3Q21	4Q21
Revenue	152.1	236.1	259.4	332.7	373.7	76.0	88.9	78.5	89.2	89.2	95.7	97.5	92.0	88.5
Cost of sales	-44.8	-71.8	-79.1	-99.6	-109.6	-23.0	-26.8	-23.5	-26.3	-26.3	-28.1	-28.7	-27.0	-25.8
Gross profit/(loss) on sales	107.3	164.3	180.2	233.1	264.1	53.1	62.1	55.0	62.9	62.9	67.6	68.8	65.0	62.7
Sales and marketing expenses, including	-103.5	-135.5	-129.5	-125.1	-146.2	-24.0	-23.7	-33.9	-43.6	-43.6	-43.2	-39.3	-34.1	-29.6
User acquisition marketing campaigns	na	na	-119.9	-111.5	-130.0	-21.4	-19.9	-30.3	-40.0	-40.0	-39.1	-34.8	-29.9	-26.3
General Sales and marketing expenses	na	na	-9.6	-13.6	-16.2	-2.6	-3.8	-3.5	-3.6	-3.6	-4.1	-4.5	-4.2	-3.4
Research and development expenses	-4.1	-10.0	-15.8	-29.8	-33.1	-5.9	-7.8	-7.6	-8.7	-8.7	-7.8	-8.0	- <mark>9.6</mark>	-7.7
General and administrative expenses	-4.9	-11.0	-14.2	-27.6	-40.6	-5.7	-4.5	-7.2	-10.0	-10.0	-10.0	-10.1	-10.9	-9.6
Other operating income/(expense), net	0.0	-0.2	-6.5	-0.3	0.4	0.1	-0.3	0.3	-0.4	-0.4	0.0	-0.1	0.8	-0.3
Operating result	<u>-5.1</u>	7.6	14.2	50.2	44.6	<u>17.5</u>	25.9	6.8	0.1	0.1	6.5	11.2	11.3	15.6
Finance income	0.0	0.3	0.5	2.1	0.0	0.0	0.4	0.5	1.1	1.1	0.1	-0.1	0.0	0.0
Finance expense	-4.2	-3.2	-5.9	-128.5	-45.6	-3.0	-8.6	-7.6	-109.3	-109.3	-43.6	0.5	-1.5	-1.0
Profit/(loss) before tax	-9.3	4.7	8.9	-76.2	-1.0	<u>14.6</u>	<u>17.7</u>	<u>-0.3</u>	-108.2	-108.2	-37.0	<u>11.7</u>	9.8	14.5
Income tax	0.2	-1.7	-4.6	-6.4	-8.7	-1.8	-3.5	-1.9	0.8	0.8	-0.6	-2.5	-2.4	-3.2
Net result for the period	<u>-9.1</u>	3.0	<u>4.3</u>	-82.6	<u>-9.7</u>	12.8	14.2	-2.2	<u>-107.4</u>	<u>-107.4</u>	-37.5	<u>9.1</u>	<u>7.4</u>	<u>11.4</u>
Balance sheet (USDm)	2017	2018	2019	2020	2021	1020	2020	3Q20	4Q20	4Q20	1021	2021	3021	4021
Total non-current assets	2.3	2.0	4.7	17.3	67.5	-	-	-	17.3	17.3	17.1	55.6	54.6	67.5
Total current assets	48.6	51.6	48.4	124.5	232.4	-	-	-	124.5	124.5	221.9	216.8	224.8	232.4
<u>Total assets</u>	50.8	53.6	53.1	141.8	299.9	-	-	-	141.8	141.8	238.9	272.4	279.4	299.9
Total equity	-20.3	-9.5	- <mark>19.8</mark>	-96.0	226.1	(2)	(2)	(2)	-96.0	-96.0	188.6	200.3	211.8	226.1
Total non-current liabilities	52.0	47.4	50.1	183.0	13.0	-	-	-	183.0	183.0	4.8	4.7	4.0	13.0
Total current liabilities	19.1	15.7	22.8	54.8	60.9	-	-	-	54.8	54.8	45.6	67.4	63.6	60.9
Total equity and liabilities	<u>50.8</u>	53.6	<u>53.1</u>	141.8	299.9	5	1	15	141.8	141.8	238.9	272.4	279.4	299.9
Cash flow (USDm)	2017	2018	2019	2020	2021	1Q20	2020	3Q20	4Q20	4Q20	1021	2021	3Q21	4Q21
Net cash flows from operating activities	-4.8	4.5	13.0	73.2	28.9	16.3	26.5	16.0	14.4	15.0	-8.3	8.5	18.8	10.8
Net cash from investing activities	0.7	-0.6	-0.6	-5.5	-16.0	-0.6	-1.5	-1.5	-1.9	-1.9	-0.6	-11.4	-1.7	-2.3
Net cash non investing activities	-0.7	-0.0	-0.0	0.0	10.0									
Net cash from financing activities	-0.7 26.9	0.1	-21.1	0.0	97.2	9.2	-0.6	-7.9	-0.7	-1.3	98.6	-0.5	-0.6	-0.9

u cash equivalents	30.2	33.0	20.3	<u>94.2</u>	204.4	51.2	13.4	02.2	
d cash equivalents	30.2	35.0	26.3	94.2	204.4	51.2	75.4	82.2	
h from financing activities	26.9	0.1	-21.1	0.0	97.2	9.2	-0.6	-7.9	
h from investing activities	-0.7	-0.6	-0.6	-5.5	-16.0	-0.6	-1.5	-1.5	
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Appendix - KPI's

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Total DAU	632,113	850,717	911,048	947,188	789,831
Core Franchises	509,356	772,029	769,134	628,119	478,960
New franchises	0	438	101,328	300,469	300,696
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Total DPU	14,152	21,357	25,498	27,146	25,865
Core Franchises	13,265	20,890	23,831	24,095	20,623
New franchises	0	2	1,493	2,982	5,189
	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Conversion (monthly, MPU/MAU)	4.2%	5.5%	5.5%	4.5%	5.5%
Core Franchises	4.9%	6.2%	6.5%	7.4%	8.7%
New franchises	n/a	0.9%	2.4%	1.6%	2.9%
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
ARPDAU	0.66	0.76	0.78	0.96	
Core Franchises	0.80	0.83	0.90	1.36	
New franchises	n/a	0.10	0.18	0.19	
(USD)	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Daily ARPPU	28.7	29.9	27.8	32.8	
Core Franchises	30.2	30.4	28.9	35.3	

Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021
874,002	876,371	913,997	979,820	980,224	970,211	944,456	893,861	888,781	773,229	769,744	727,568
801,215	758,581	769,710	747,029	721,866	645,541	577,293	567,775	545,487	483,502	452,979	433,872
22,795	80,562	111,012	190,941	228,229	303,097	354,497	316,055	331,953	277,612	307,410	285,809
Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021
24,888	23,595	26,100	27,410	27,535	27,861	25,412	27,775	28,596	26,148	24,364	24,352
24,522	23,113	23,409	24,279	24,962	25,160	22,435	23,823	23,240	20,820	19,114	19,320
93	324	2,573	2,981	2,469	2,619	2,927	3,913	5,290	5,260	5,210	4,997
Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021
6.2%	5.4%	5.5%	4.9%	4.8%	4.2%	4.2%	4.8%	5.0%	5.7%	5.5%	5.8%
6.9%	6.9%	6.2%	6.2%	6.8%	7.2%	7.7%	8.3%	8.3%	8.4%	9.0%	9.1%
0.8%	0.5%	3.9%	2.8%	1.8%	1.3%	1.5%	2.0%	2.5%	3.3%	2.9%	3.1%
Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021
0.80	0.78	0.77	0.78	0.86	1.01	0.90	1.08	1.20	1.39	1.30	1.32
0.87	0.89	0.88	0.96	1.11	1.44	1.38	1.55	1.72	1.96	1.93	1.93
0.05	0.04	0.25	0.22	0.17	0.15	0.15	0.28	0.38	0.45	0.40	0.43
Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021
28.0	28.7	26.9	27.7	30.1	34.7	32.6	33.7	35.7	39.5	39.3	37.7
28.3	29.1	28.7	29.6	31.9	37.0	35.3	36.9	40.3	46.8	45.7	43.4



Appendix - Glossary

ARPDAU	Average revenue per daily active user.
ARPPU	Average revenue per paying user.
DAU	The number of individual users who played a game on a particular day.
DPU	The number of players (active users) who made a purchase on a given day.
Live Ops	Activities aimed at increasing the player engagement, among others, by adding new featur games, recurring and one-off virtual events in which players can participate, and active management of promotions within the game.
MAU	The number of individual users who played a game during a particular month.
Monthly Conversion	The percentage of MAU that made at least one purchase in a month during the same period purchases. Payments made by users after downloading a game, in connection with the pur additional game features. In-app purchases can be made through various non-cash payme instruments (e.g. payment card, transfer), various electronic channels (e.g. e-banking, mob or using payment service providers (e.g. PayPal).
MPU	MPU is defined as the number of players (active users) who made a purchase at least onc given month.
Retention	The number of users who continued to use the game after a certain period of time after downloading the application.
UAMC User acquisition marketing campaigns	Process of the acquisition of users through paid campaigns or promotional offers

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